



"People's power in action"

**BRIEFING BY THE EXECUTIVE MAYOR
TO THE
SELECT COMMITTEE ON FINANCE
PARLIAMENT (RSA)
CAPE TOWN**

MEETING HELD ON:

M201, Marks Building, Parliament RSA, Cape Town

18 SEPTEMBER 2007

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1. Introduction

According to an invitation from the Chairperson of Select Committee on Finance dated 12 September 2007 we have been requested to prepare a submission on 2007/08 budget issues, the 2005 to 2007 financial status, Conditional Grants spending and performance, the Finance Management Grant Provincial assistance with the implementation of the Municipal Finance Management Grant and other governance issues as outlined in the invitation.

It has been brought to our understanding that the Select Committee of Finance as part of its ongoing interaction with Municipalities to monitor collaboration and co-ordination pertaining to the provision of municipal services and support given to municipalities, the Committee had scheduled to conduct briefing sessions with the Free State on 18 and 19 September 2007.

We therefore, Honourable Chairperson hereby submit to your request.

We further wish to bring to the attention of the Committee that our briefing is focused on those issues which are pertinent and by which we are affected.

MOQHAKA LOCAL MUNICIPALITY



"People's power in action"

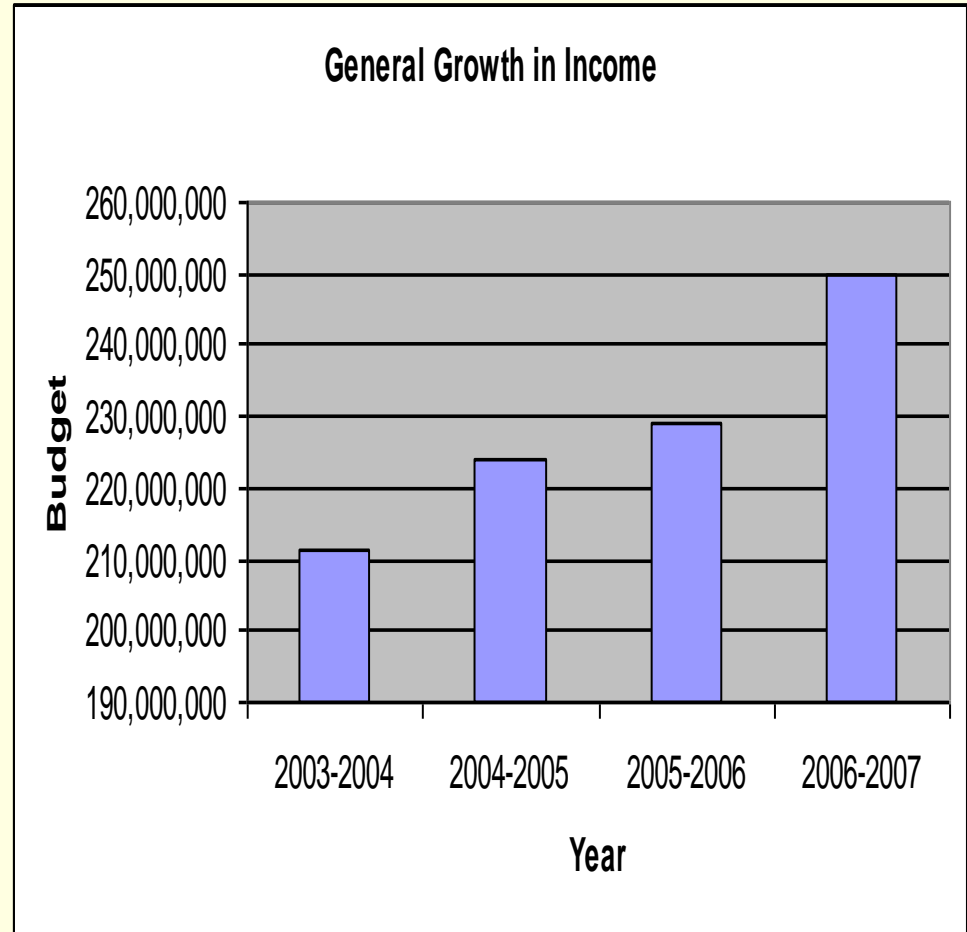
BUDGET PRESENTATION 2006

MJ LENYEHELO
MANAGER FINANCE

General Budget Growth in Income

Income

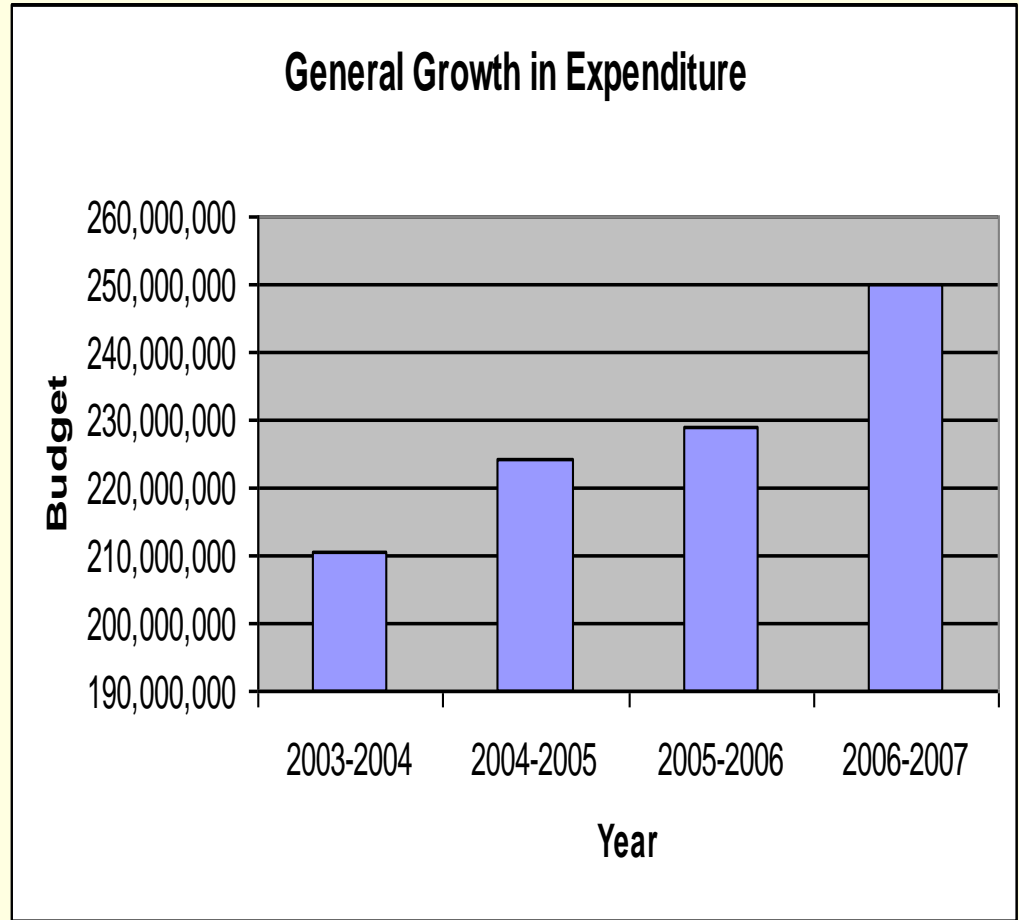
Years	Budget	Actual	% Growth
2003-2004	211,209,982	194,874,612	
2004-2005	224,042,931	208,765,225	6.08
2005-2006	229,090,649	242,134,623	2.25
2006-2007	250,017,545	-	9.13



General Budget Growth in Expenditure

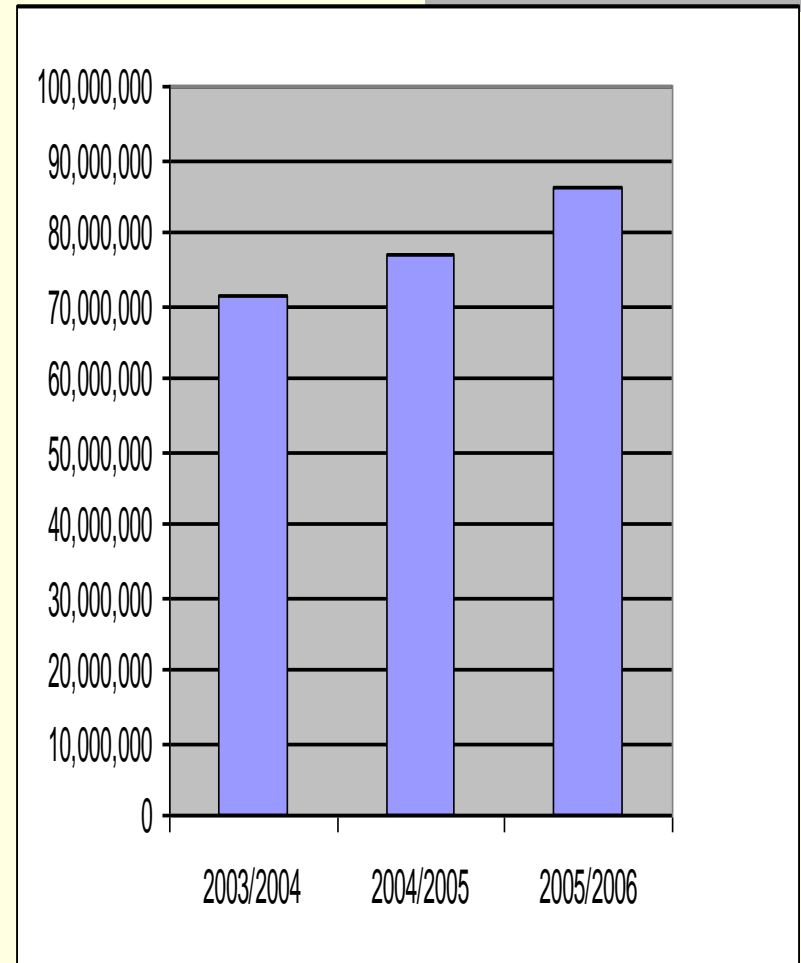
Expenditure

Years	Budget	Actual	%Growth
2003-2004	210,527,222	161,728,519	
2004-2005	224,034,383	226,038,876	6.42
2005-2006	229,078,365	196,162,118	2.25
2006-2007	249,996,518		9.13



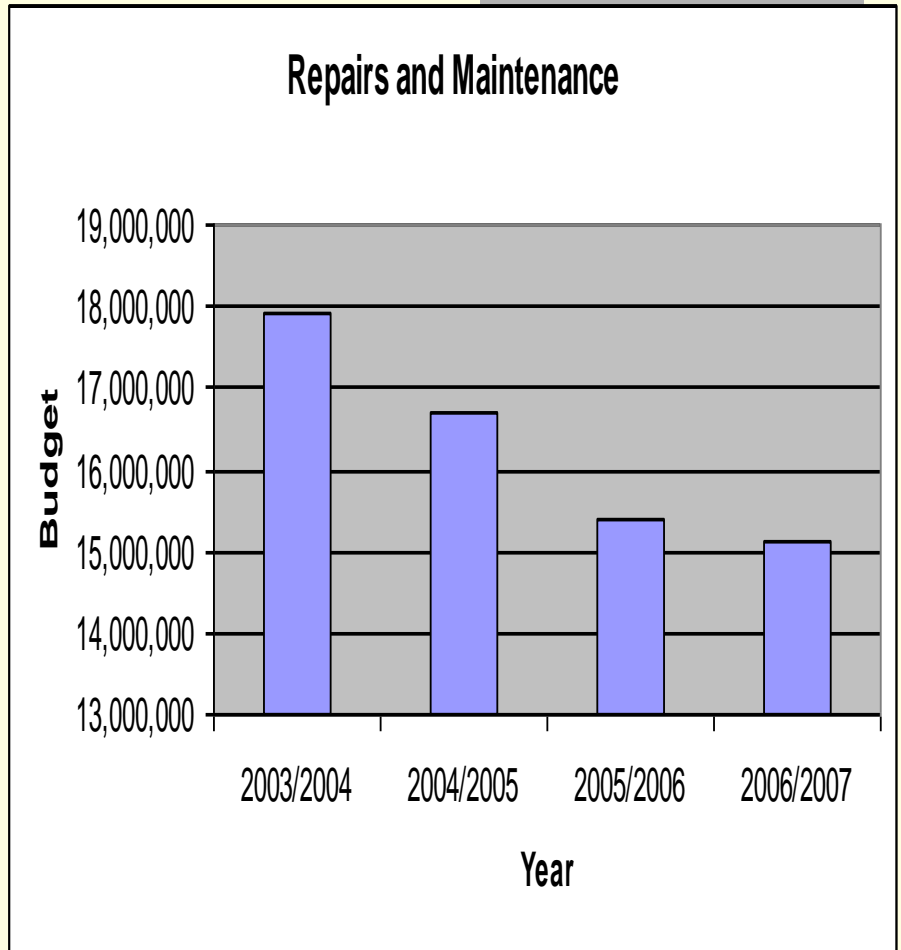
Salaries, Wages and Allowances

Year	Budget	Actual	% Growth
2003/2004	80,865,541	71,062,588	
2004/2005	97,204,230	75,382,933	20.20
2005/2006	87,603,146	81,278,226	-9.88
2006/2007	104,210,075	-	18.96



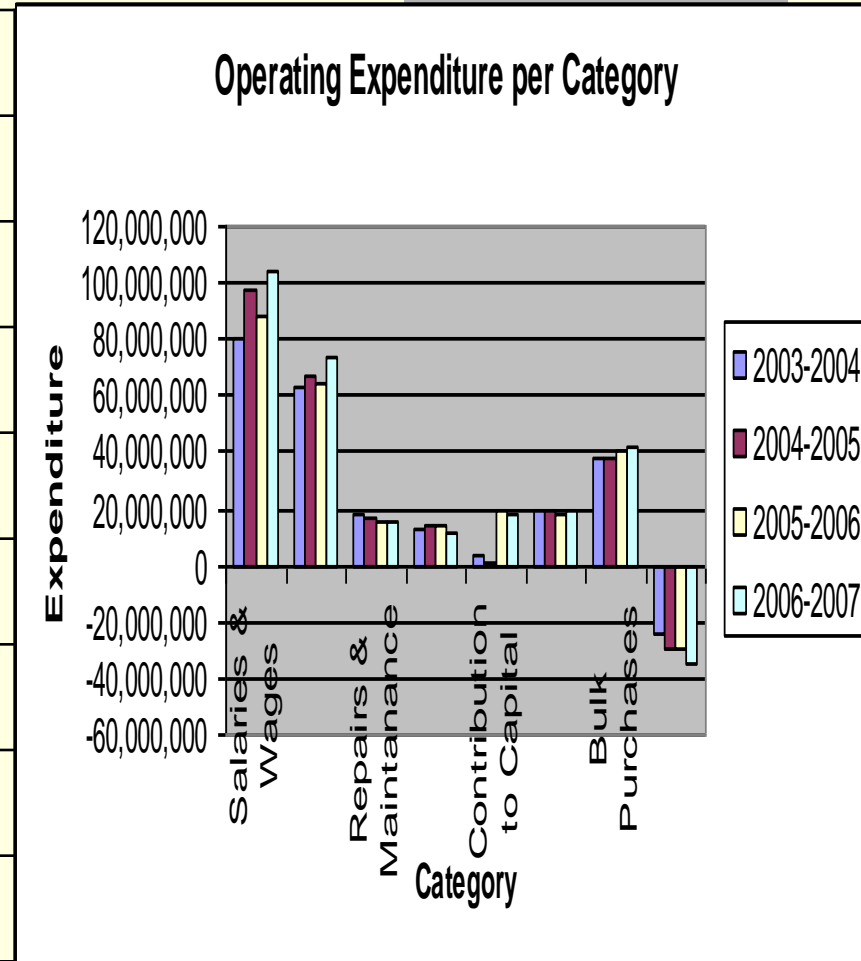
Repairs and Maintenance

Year	Budget	Actual	% Growth
2003/2004	17,922,832	13,165,526	
2004/2005	16,713,472	14,195,070	-6.75
2005/2006	15,388,116	13,895,187	-7.93
2006/2007	15,103,787	-	-1.85



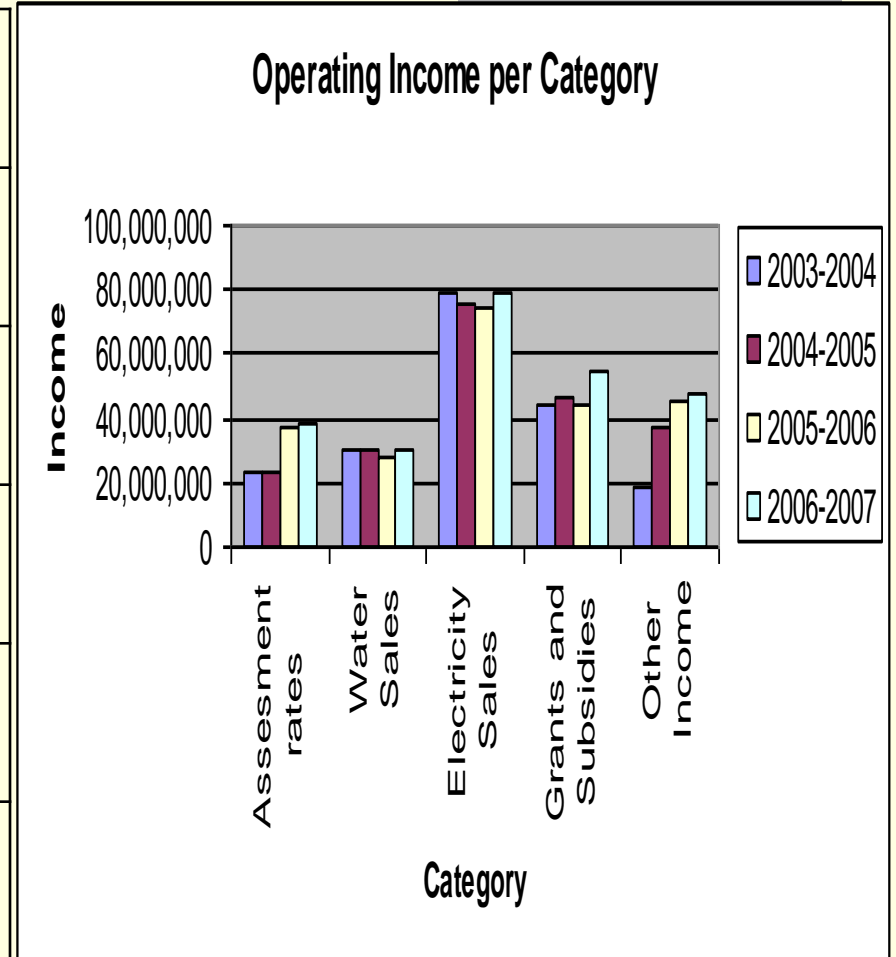
Operating Expenditure per Category

Category	2003-2004	2004-2005	2005-2006	2006-2007
Salaries & Wages	80,865,541	97,204,230	87,603,146	104,210,075 rgth
General Expenditure	63,255,345	66,842,261	64,145,096	73,070,951
Repairs & Maintenance	17,922,832	16,713,472	15,388,116	15,103,787
Capital Charges	12,400,166	13,708,786	13,614,496	12,124,857
Contribution to Capital	3,000,000	1,327,000	19,309,290	17,752,560
Contribution to funds	19,649,260	19,510,419	18,347,338	19,957,336
Bulk Purchases	37,300,727	38,432,587	40,639,466	42,016,471
Charge outs	-23,866,649	-29,704,372	-29,968,583	-34,239,519



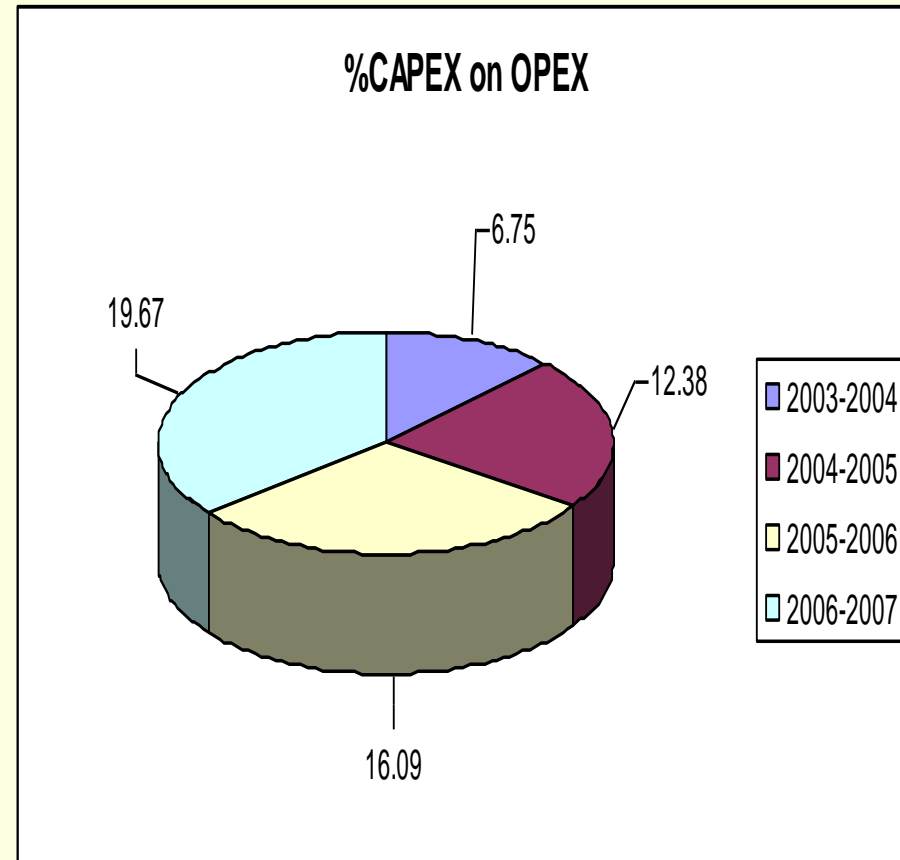
Operating Income per Category

Category	2003-2004	2004-2005	2005-2006	2006-2007
Assessment rates	23,131,012	23,154,354	36,906,773	38,752,111
Water Sales	29,893,892	30,245,776	28,310,297	29,725,812
Electricity Sales	79,444,571	75,900,960	74,487,775	78,882,554
Grants and Subsidies	43,986,457	46,311,063	43,945,736	54,945,000
Other Income	18,418,680	36,673,818	45,440,068	47,712,068



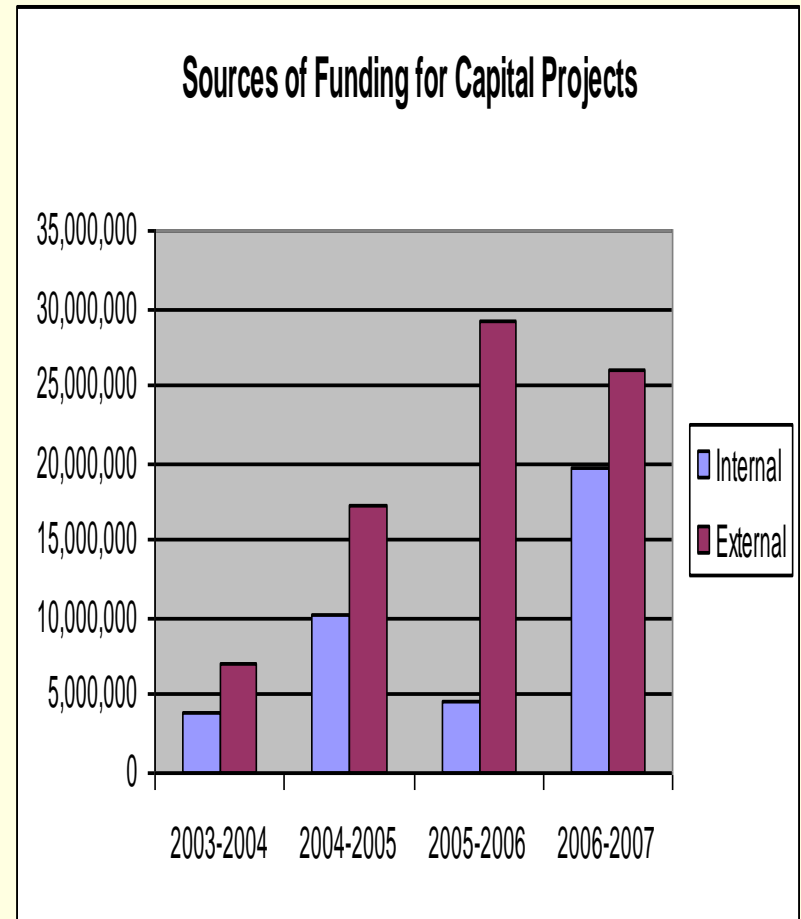
CAPEX AS % OPEX

Capital as % Operating Expenditure			
YEAR	CAPEX	OPEX	% CAPEX/OPEX
2003-2004	14,013,612	207,527,222	6.75
2004-2005	27,570,970	222,707,383	12.38
2005-2006	33,748,188	209,769,075	16.09
2006-2007	45,678,560	232,243,958	19.67



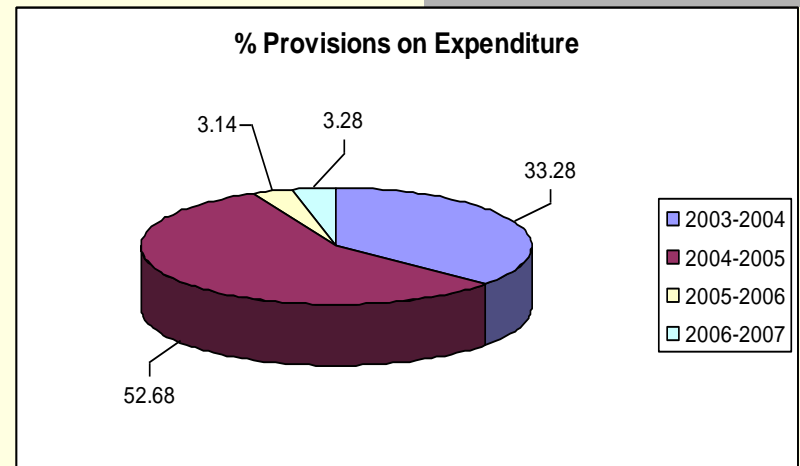
Source of funding for Capital Projects

Source of Funding for Capital Projects		
YEAR	Internal	External
2003-2004	4,000,000	7,113,612
2004-2005	10,254,970	17,316,000
2005-2006	4,500,000	29,248,188
2006-2007	19,752,560	25,926,000

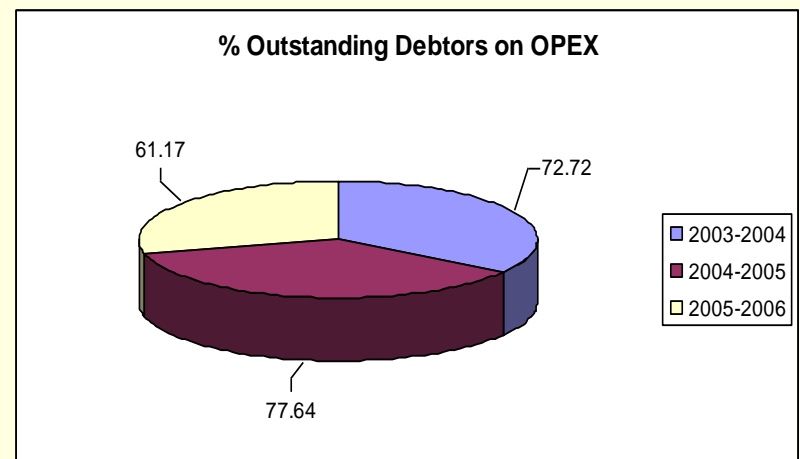


Bad Debt Provision

Year	Provision	Expenditure	% Prov/Exp
2003-2004	70,069,766	210,527,222	33.28
2004-2005	118,021,616	224,034,383	52.68
2005-2006	7,200,000	229,078,365	3.14
2006-2007	8,200,000	249,996,518	3.28



Year	Outstanding Debt	Operating Budget	% O/D/OPEX
2003-2004	153,600,436	211,209,982	72.72
2004-2005	173,954,286	224,042,931	77.64
2005-2006	140,136,647	229,090,649	61.17
2006-2007	-	250,017,545	



Monthly Consumer Account

Small Household				
Charges per Month excl VAT				
Services	2003-2004	2004-2005	2005-2006	2006-2007
Electricity	278.20	431.86	245.31	285.14
Basic Electricity	36.00	36.00	38.00	42.00
Water	38.64	24.84	44.00	40.18
Refuse	22.00	22.00	12.69	13.32
Sewerage	22.00	22.00	20.84	21.88
Assessment Rates	93.17	93.17	93.18	97.84

Large Household				
Charge per Month excl VAT				
Services	2003-2004	2004-2005	2005-2006	2006-2007
Electricity	227.39	154.28	285.05	436.00
Basic Electricity	36.00	36.00	38.00	42.00
Water	41.73	57.18	44.00	37.13
Refuse	47.95	47.95	61.78	64.85
Sewerage	142.19	142.19	101.43	106.51
Assessment Rates	218.67	218.67	505.82	531.13

Liquidity Data

- Current Ratio = Current Assets : Current Liabilities
= R125 347 868 : R81 250 460
= 1.54 : 1
- Net Asset Position = Total Assets : Total Liabilities
= R606 407 179 : R112 442 518
= 5.39 : 1
- Assessment of arrears on Rates, Taxes and Services Charges

Due to the delay in the debtors accounting system, full details as required by GAMAP – GRAP standard information is not yet available.

However out of the total balance of R135 444 997 there has been a provision for bad debts to the amount of R895 800, which shall be funded (appropriated) out of operating surplus.

**MOQHAKA WATER SERVICES
ANNUAL REPORT FOR THE 2005/2006 FINANCIAL YEAR
PROJECTS**



PROJECT:

Augmentation of water supply to Viljoenskroon industrial area

area

PROJECT NO:

MIG//FS0076/W/05/06

MIG ALLOCATION:

R1 833 428

Expenditure till end of 05/06 financial year

R 1 301 111.84

Consultant:

Tumber Fourie

Contractor:

Allen's Plumbing

The project was initiated to improve the water supply to the Viljoenskroon Industrial area because a lack of water was hampering industrial development in the area

A 200mm pipeline is being installed from Ramulotsi to the industrial area. This pipeline runs along the border of the existing municipal area and this resulted in problems being experienced with access to some areas where existing servitudes have to be revised

The project is approximately 85% complete with only one section across the farm Krijgsvlei No 80, sub No 4 to be installed once Council's lawyers have completed the alterations to the servitudes



View from Sewage plant towards Industrial area showing area where pipes has already been installed



Installation point for fire hydrant opposite sewage treatment plant

PROJECT: Relocation and upgrading of bulk water lines in Phomolong
PROJECT NO: MIG//FS0009/S/04/05
MIG ALLOCATION: R 2 260 000
Expenditure till end of 05/06 financial year R 2 150 947.21
Consultant: CSM consulting services
Contractor: Phakisa Housing

The purpose of the project was to improve the water supply to the relevant area where they were experiencing pressure problems and even loss of water during certain times of the day in summer
Since the beginning this project has been plagued with labor problems which have now finally been resolved. As a result of this the progress on the project has been very slow
Unexpected hard rock which eventually had to be blasted to enable excavations were also experienced causing a further delay in the project

The project was completed approximately 60% at the end of the financial year and penalties will be applied soon should the contractor not make sufficient progress on the project

This project has been running over from the previous financial year

PROJECT: Construction of oxidation ponds in Matlwangtlwang
PROJECT NO: MIG//FS00025/S/04/05
MIG ALLOCATION: R 3 000 000
Expenditure till end of 05/06 financial year R 2 734 893.49
Consultant: Musa Musango
Contractor: Snowball

This project also overlaps from the previous financial year

The construction work on the new oxidation ponds and the site are completed but due to the close proximity of the ponds to borehole with a very high yield water affairs insisted that a PVC lining be installed in the ponds to prevent pollution of the underground water. This was decided after a study indicated that there was high possibility of pollution from the ponds

PROJECT: Rammulotsi – Construction of sewer network Phase 9
PROJECT NO: BER/FS0003/S/05/06
MIG ALLOCATION: R 2 400 000
Expenditure till end of 05/06 financial year R 2 201 635.85
Consultant: Mthombeni & Associates
Contractor: Asapi

This project forms part of the bucket eradication program and will provide waterborne sewers for residents that reside within the targeted area

The program was well on target and the estimated completion time was met despite problems that are experienced with ground water in the excavations. The main lines as well as house connections are being done under this project. Water connections are also included in the project to enable the installation of water closets

PROJECT: Rammulotsi – Construction of sewer network Phase 10
PROJECT NO: MIG//FS00137/S/05/06
MIG ALLOCATION: R 2 583 000
Expenditure till end of 05/06 financial year R 572 444.07
Consultant: Mthombeni & Associates
Contractor: Asapi

This project forms part of the bucket eradication program and will provide waterborne sewers for residents that reside within the targeted area. The program was well on target and the estimated completion time will be met despite problems that are experienced with ground water in the excavations. The main lines as well as house connections are being done under this project.

PROJECT: Erection of VIP structures in Matlwangtlwang Phase I
PROJECT NO: BER/FS0002/S/05/06
MIG ALLOCATION: R 3 000 000
Expenditure till end of 05/06 financial year R 2 097 279.37
Consultant: Departmental
Contractor: Orange Cloud & Maliele
Supplier: Evening Star

This project forms part of the bucket eradication program currently being run by DPLG. In this project VIP structures are erected on each stand to replace the old bucket latrines.



A completed structure



Picture showing pan during construction

Progress on this project is behind schedule and the contractors were informed that steps will be taken to terminate their contracts should they not speed up production.

To date only 625 structures have been erected from an intended 1000 structures.

PROJECT: Erection of VIP structures in Matlwangtlwang Phase II
PROJECT NO: MIG/FS00139/S/05/06
MIG ALLOCATION: R 2 500 000
 Expenditure till end of 05/06 financial year R 1 678 300.40
Consultant: Departmental
Contractor: Botlè
Supplier: Botlè / Amalooloo
 This project forms part of the bucket eradication program currently being run by DPLG. In this project VIP structures are erected on each stand to replace the old bucket latrines
 Progress on this project is up to date and completion is expected within the next month as the contractor is ahead of his schedule
 To date ± 600 structures have been erected from an intended 800 structures

PROJECT: Rehabilitation of Kroonstad & Viljoenskroon Sewage treatment plants
PROJECT NO: MIG/FS0140/S/05/06
MIG ALLOCATION: R 3 350 000
 Expenditure till end of 05/06 financial year R 160 723.75
Consultant: Bigen Africa
Contractor: Lektratek Water technologies
 The purpose of the project is to replace and repair equipment on the plants which are outdated and in poor condition. Under the work that has currently been approved some aerator gearboxes will be replaced, bearings on the screw pumps will be remanufactured and scum baffles will be installed on some settling ponds. During the project valves that can no longer operate will also be replaced



Aerator basin (Kroonstad)



Settling pond showing scum baffles

PROJECT: Installation of water meters in Maokeng
PROJECT NO: DBSA
DBSA ALLOCATION: R 6 200 000
Expenditure till end of 05/06 financial year R 1 816 571.67
Consultant: Departemental
Contractor: Faetha & MSE JV, M. J. Matsabu & Patoka JV , Majakathata
Building Construction
Supplier; Elster Kent

The intention of this project is to install 7000 water meters to un metered connections in the Maokeng area. The meter used is the RDP meter from Elster Kent that is used country wide for installation in water connections
Progress on this project was slow due to problems that were experienced with fittings because of the variety of pipes used in the existing connections, other problems that were experienced were as a result of old stopcocks that broke down when they were used to shut of water during installation procedures. It was also found that there were cases where more than one house was supplied by a single pipe. A variation had to be implemented to cover installations such as these.
Progress is now speeding up and 1863 meters have been installed to date



Photo showing meter during installation

**MOQHAKA WATER SERVICES
ANNUAL REPORT FOR THE 2006/2007 FINANCIAL YEAR
PROJECTS**



PROJECT: Augmentation of water supply to Viljoenskroon industrial area
PROJECT NO: MIG//FS0076/W/06/07
MIG ALLOCATION: R1 833 428
Expenditure till end of 06/07 financial year R 1 833 428
Consultant: Tumber Fourie
Contractor: Allen's Plumbing

The project was initiated to improve the water supply to the Viljoenskroon Industrial area because a lack of water was hampering industrial development in the area
The project was completed and commissioned despite the problems that were experienced during the previous reporting year



View from Sewage plant towards Industrial area showing area where pipes has already been installed



Installation point for fire hydrant opposite sewage treatment plant

PROJECT: Relocation and upgrading of bulk water lines in Phomolong
 PROJECT NO: MIG//FS0009/S/04/05
 MIG ALLOCATION: R 2 260 000
 Expenditure till end of 06/07 financial year R 2 546 0132.74
 Consultant: CSM consulting services
 Contractor: Phakisa Housing

The purpose of the project was to improve the water supply to the relevant area where they were experiencing pressure problems and even loss of water during certain times of the day in summer

Although there were several problems during the duration of this project it was completed and is now in its retention defects liability period.

Some smaller glitches were discovered after completion of the project but these are being attended to

PROJECT: Construction of oxidation ponds in Matlwangtlwang
 PROJECT NO: MIG//FS00025/S/04/05
 MIG ALLOCATION: R 3 000 000

Expenditure till end of 06/07 financial year R 2 734 893.49
 Consultant: Musa Musango
 Contractor: Snowball

This project was completed and the defects liability period has since lapsed

The ponds could however not be put into operation due to the fact that funding has to be obtained for the installation of a PVC liner to prevent pollution of the underground water. The amount of R 1 600 000 has been approved in principal by MIG but still need confirmation. Another ± R 1 650 000 would be needed to complete the project of the installation of the liner and this would be sourced from other sources. Refer to the project below for the installation of the liner

PROJECT: Installation of liner for oxidation ponds in Matlwangtlwang
 PROJECT NO: None allocated to date
 MIG ALLOCATION: R 1 600 000

Expenditure till end of 06/07 financial year R 0.00
 Consultant: MDC Consulting
 Contractor: To be appointed

PROJECT: Rammulotsi – Construction of sewer network Phase 9
 PROJECT NO: BER//FS0003/S/06/07
 MIG ALLOCATION: R 2 400 000

Expenditure till end of 06/07 financial year R 2 201 635.85
 Consultant: Mthombeni & Associates
 Contractor: Asapi

This project formed part of the bucket eradication program and will provide waterborne sewers for residents that reside within the targeted area

This project was completed in total and is in full service

PROJECT: Rammulotsi – Construction of sewer network Phase 10
PROJECT NO: MIG/FS00137/S/06/07
MIG ALLOCATION: R 2 583 000

Expenditure till end of 06/07 financial year R 2 319 729

Consultant: Mthombeni & Associates

Contractor: Asapi

As with phase 9 above this project forms part of the bucket eradication program and will provide waterborne sewers for residents that reside within the targeted area. The project was completed but no top structures were erected during the project. The erection of the top structures started during second part of the reporting year and to date no expenditure was occurred. The project will be funded by MIG and the Technical Services will handle the designs and supervision internally

PROJECT: Erection of VIP structures in Matlwangtlwang Phase II
PROJECT NO: MIG/FS00139/S/06/07
MIG ALLOCATION: R 2 500 000

Expenditure till end of 06/07 financial year R 2 473 040

Consultant: Departmental

Contractor: Botlè

Supplier: Botlè / Amalooloo

This project forms part of the bucket eradication program currently being run by DPLG. In this project VIP structures are erected on each stand to replace the old bucket latrines

The project was completed in total and 800 buckets were eradicated

PROJECT: Rehabilitation of Kroonstad & Viljoenskroon Sewage treatment plants
PROJECT NO: MIG/FS0140/S/06/07
MIG ALLOCATION: R 3 350 000

Expenditure till end of 06/07 financial year R 1 638 477

Consultant: Bigen Africa

Contractor: Lektratek Water technologies

The purpose of the project is to replace and repair equipment on the plants which are outdated and in poor condition. Several items were replaced and repaired under this project. These included new aerators and aerator gearboxes in Kroonstad and Viljoenskroon, biofilter pumps in Kroonstad, Scumbaffles in Kroonstad. In Viljoenskroon the sludge outlet valves were replaced and in Kroonstad two new mechanical rakes were installed as well as two new Gormann Rupp de gritter pumps. Several items will still be repaired under this project such as replacement of archimediad screw pump bearings in both Kroonstad and Viljoenskroon, upgrading of electrical equipment such as panels etc



New Grit pumps (Kroonstad)



New Chlorine scales

PROJECT: Installation of water meters in Maokeng
PROJECT NO: DBSA
DBSA ALLOCATION: R 6 200 000
Expenditure till end of 06/07 financial year R 2 029 916
Consultant: Departemental
Contractor: Faetha & MSE JV, M. J. Matsabu & Patoka JV , Majakathata
Building Construction
Supplier; Elster Kent

This project was terminated due to unacceptable workmanship of the contractors and complaints from the community
This project will now continue as part of the water demand management project and Indaba Professional will manage it and tenders will be obtained for the installation of the meters



Photo showing meter during installation

The municipality has harmonious relations and collaboration on all spheres of government as per attached copy of our IDP document. Part 3, Page 7-9.

5. Intergovernmental relations

6. Finance Management Grant (FMG) Municipal Finance Management Internship Programme

It has become apparent to the National Treasury that an effective implementation of the municipal financial management reforms at the local government level is being hampered by a lack of sufficient and relevant management capacity in a significant number of municipalities participating in the Municipal Finance Management Reform Programme (MFMRP). Given that this situation is not likely to improve, especially with the imminent implementation of the Municipal Finance Management Act, which comes into effect on 01 July 2004, the National Treasury has introduced, in those municipalities participating in the MFMRP, an internship programme that seeks to help build sufficient strategic management capacity at the local government level.

While the Municipal Finance Management Internship Programme (MFMIIP) is aimed at assisting municipalities to increase their capacity to implement both the municipal finance management reforms and the MFMA, it is also envisaged that it will help address the acute shortage of strategic management in the local government sphere. The MFMIIP is meant to complement various support mechanisms such as programme material (draft policies, legislation, uniform norms and standards) financial assistance (FMG) and technical assistance (international advisors) that National Treasury is providing pilot municipalities with for purposes of implementing the reforms and the MFMA.

The MFMIIP seeks to assist municipalities develop the knowledge and skills of the interns employed under this programme in areas such as strategic planning, strategic management, municipal budgeting and finance management. To give effect to the MFMIIP, the National Treasury has, in consultation with various stakeholders (GTZ, international advisors, municipal managers, chief finance officers and interns), develop a set of guidelines that provide guidance to municipalities on how they should go about providing relevant on-the-job training and mentoring to the interns contracted to them. These guidelines are intended to standardize the implementation of the MFMIIP across all municipalities in line with the government's Skills Development Act and the unit standards-based Municipal Finance Management qualification designed and developed by the National Treasury in consultation with other relevant stakeholders.

The MFMIIP is designed to provide interns (finance, accounting or economics graduates preferably recruited from previously disadvantaged backgrounds) with a logical training sequence founded on the knowledge competencies they acquired at the universities or Technikon they graduated from. It is envisaged that through workplace interaction with and mentoring by chief finance officers, municipal managers and/or international advisors, the interns will benefit from the expertise and experience of these officials. The two-year programme is expected to end, where appropriate, with the awarding to each intern of a professional qualification in Municipal Finance Management.

To date there are six students placed on the above Internship Programme by our municipality and these interns together with nine Senior Managers are also reengaged in Certificate Programme in Management Development on Finance (CPMD) offered by WITS Business School and they are due to complete this certification programme in February 2008.

7. Provincial Assistance on implementation of the MFMA

7.1. Establishment of the CFO Forum: As a support mechanism

The CFO Forum has been established under the auspices of the Provincial Treasury with a purpose to concretize an important mechanism through which municipalities can raise concerns, seek clarity on common issues and share ideas and best practices from other municipalities. This also gives Provincial Treasury an opportunity to engage with municipalities on matters of concern and give guidance on issues of mutual interest.

7.2 Terms of reference of the Forum are as follows:

7.2.1 Financial Issues

- a) Review of budget outcomes and key achievements/performance.
- b) Preliminary assessment of current budget and possible budget pressures relating to outcomes (Section 71).
- c) Municipal Infrastructure spending (projects, basic services, housing and IDP).
- d) Conditional Grants spending.
- e) The budget process preparation to date.
- f) Publication and tabling of section 71 reports.
- g) Annual Financial Statements.
- h) Financial systems (including billing system).
- i) Training.

7.2.2 Non-Financial Issues

Municipal Finance Management Act Implementation Issues

- a) Financial management
- b) Risk management – Internal Audit
- c) Delegations
- d) Implementation of supply Chain Management and Policy development and Implementation
- e) Status of budget reform issues relating to:
 - Development of IDP's
 - Performance plans/Performance agreements
 - Service Delivery and budget Implementation Plan
 - Impacts on reporting, structures and resources
 - Performance Management System

f) Progress report on

- Policing of by-laws
- Annual Financial Statements opinion, GRAP standards, current annual financial statements submission due by 31 August every year
- Own revenue initiatives
- Status on Implementation of Internship program, monitoring, evaluation, and mentorship program.
- Structure of municipality (organogram) – Vacancies
- Link between Provincial Growth and Development Strategy, national priorities and IDP of municipality
- Propose Municipal Entity

g) SDBIP/Performance agreement/Performance Management System.

h) Implementation of PROPAC Resolutions.

8. Capacity Constraints

- The most critical and urgent vacancies have been filled.
- Personnel is regularly subject to continuous training on various disciplines within the institutions and therefore;
- There are presently no critical capacity constraints envisaged.

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- Vision
- Mission Statement
- Summary of Priority Issues
- Alignment Procedures
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 - 9.Information Technology & Communication
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 - 11.Local Economic Development & Poverty Alleviation
 - 12.Gender Equity
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 - 2.Education
 - 3.Youth Development
 - 4.Welfare Service Provision
 - 5.Safety & Security
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 - 2.Public Transport

 - 3.Environment

MOQHAKA IDP STRATEGIC PLANNING 2007/2012 IDP REVIEW CYCLE

STRATEGIC PLANNING FOR THE MOQHAKA LOCAL MUNICIPALITY 2007/2012 IDP REVIEW CYCLE IN TERMS OF SECTION 34 OF THE MUNICIPAL SYSTEMS ACT (ACT 32 OF 2000)



Prepared by the IDP Steering Committee of the Moqhaka Local Municipality
and the
IDP Representative Forum

VISION

To be a Municipality that creates an enabling and safe environment for socio-economic growth and sustainable development.

MISSION STATEMENT

To maintain and enhance quality of life by providing

- effective, efficient quality and affordable services
- equitably and
- facilitating sustainable socio-economic growth
- through active community participation.

SUMMARY OF PRIORITY ISSUES .1

LOCAL MUNICIPALITY CORE, NON CORE AND SECTORAL PRIORITIES				
INSTITUTIONAL	ECONOMIC	SOCIAL	INFRASTRUCTURE	SPATIAL & ENVIRONMENTAL
Monitoring Governance Performance Management ITC (Information Technology & Communication) Ward Committees Training & Education Learnership for Construction Finance LED Inter Governmental Relations GIS	<ul style="list-style-type: none"> • Local Economic Development: <ul style="list-style-type: none"> - Tourism - Agriculture - Mining - Manufacturing - Transport/Commercial Poverty Alleviation 	<ul style="list-style-type: none"> • Safety and Security/ Disaster Management • HIV / AIDS • Welfare Service Provision <ul style="list-style-type: none"> • Education • Youth Development • Gender Equity • Improved level of Health Services 	<ul style="list-style-type: none"> • Sanitation Provision • Water Provision • Housing • Streets and Storm Water • Electricity Provision • Cemeteries • Solid Waste Management • Telecommunication • Alternative Energy Sources 	<ul style="list-style-type: none"> • Use/SDF • Land Reform • Environment • Sport and Recreation • Public Transport

ALIGNMENT PROCEDURES .2

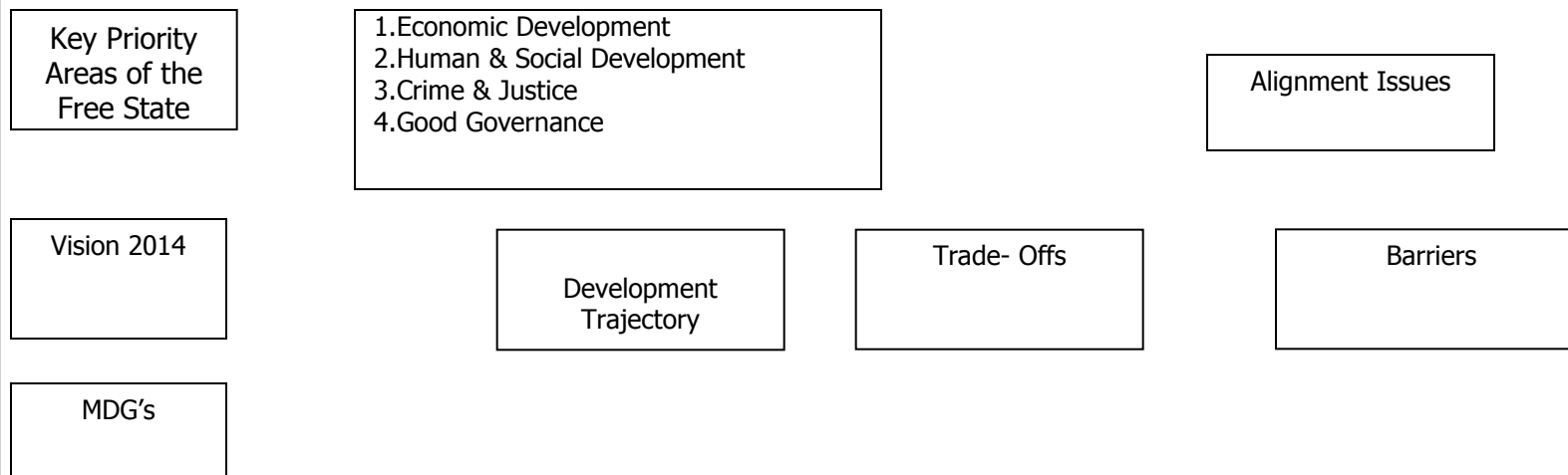
2.1 Alignment of Priorities with Free State Development Plan

APPROACH

The Free State Growth and Development Strategy were reviewed and the approach adopted was as follows:

- Make use of the existing document
- Keep basic objectives, strategies and programmes
- Structure chapters in line with the national guidelines
- Links should flow from Analysis phase through the document
- Strong link between National and Provincial Trends
- Strong focus on National Policy directions to inform strategies and programmes
- IDP's should be integrated
- Integration of key concepts, e.g. Youth, Women
- Fill the gaps
- Information was obtained from various departments
- Departments/ Municipalities received regular updates – had to sign it off
- Discussed the NSDP principles, Dept of Environment, Municipal IDP Managers, etc

The Revised FSGDS determined the under mentioned priorities and implications for the next 5-year development cycle in the province. These priorities were set as guidelines for the Local Municipalities to identify their respective IDP priorities. In order to achieve alignment it was necessary to measured IDP identified priorities against the priorities of the Free State Development Plan and the achieved alignment is represented as follows:



2.2 Alignment of Priorities with Municipal Systems Act Key Performance Indicators

The Municipal Systems Act provides in Section 38 for the preparation of a Municipal Performance Management System. Section 43 subsequently provides for regulations to determine general key performance indicators. These regulations were recently promulgated (Local Government: Municipal Planning and Performance Regulations, 2001, R.796 GN. 22605). The identified IDP Priorities were measured against the general key performance indicators and are represented as follows:

2.3 Alignment with Provincial Government Sector Department Strategic Objectives

All the various Sector Departments compiled Strategic Plans. Where applicable, the specialised plans and programmes as part of the Integration Phase of the revised IDP have been comprehensively aligned with these Strategic Plans. The following general Strategic Objectives of the different Departments have been identified to be relevant and have been considered in die revision of the Strategies Phase of the IDP:

Department of Agriculture

- Agro-Processing and production, job creation and poverty alleviation.
- Agricultural Economic and Market Development.
- Optimization of plant and livestock health, production and product safety.
- Natural resource and infrastructure utilization and management.
- Research and experimental facilities.
- Information Management, including IT and related technology utilization.
- Formal and Non-Formal Training Programs.
- Good corporate and co-operative governance.

Department of Education

- To make our provincial systems work by making co-operative government work.
- To break the back of illiteracy among adults and youths by 2009.
- To make schools centres of community life.
- To end conditions of physical degradation in South African schools.
- To develop the professional quality of our teaching force.
- To ensure the success of active learning through outcomes-based education.
- To create a vibrant further education and training system to equip youth and adults to meet the social and economic needs of the 21st century.
- To deal urgently and purposefully with the HIV/AIDS emergency in and through the education and training system.

Department of Health

- Reduced burden of HIV/AIDS AND TB.
- Effective and Efficient Management of Resources.
- Functional District Health System.
- Effective Marketing and Communication of Health Services.
- Developed and empowered personnel and stakeholders.
- Appropriate infrastructure.
- Accessible and quality service at all levels of care.

Department of Local Government and Housing

- To provide a Provincial regulatory framework for housing delivery.
- To provide capacity intervention framework for housing delivery.
- To provide a resource management framework for housing delivery.
- To provide communication framework for housing delivery.
- To provide a stakeholder framework for housing delivery.
- To achieve internal directorate excellence.

•Office of the Premier

- To promote and ensure an integrated approach towards service delivery in the Free State.
- To contribute to the creation of a public service environment conducive to the achievement of an integrated approach to service delivery in the Free State.
- Department of Public Works Roads and Transport
- Ensure the preservation of the road network
- Northern Bypass (To be followed up)

•Department of Public Safety, Security & Liaison

- Monitor, oversee and assess the delivery of police services in the Free State Province.
- Promote crime prevention initiatives.
- Promote good relations between the police and communities in the Free State Province.

•**Department of Social Development**

- To provide and administer the payment of social assistance grants to qualifying beneficiaries.
- To provide care and support to the poor and vulnerable.
- To develop social welfare services.

•**Department of Sport Arts Culture and Technology**

- Promote sport advancement.
- Promote arts and culture and render effective heritage service.
- Provision of effective library and information services and technological support.

•**Department of Tourism, Environmental and Economic Affairs**

- Enhancing Economic Development and job creation.
- Providing and facilitating sustainable infrastructure.
- Investing in the development of people.
- Ensure a safe and secure environment.
- Good/Co-operative governance with sustainable use of resources and environment.
- (Legislation should not be applied to retrospectively, care should be taken not to derail, delay existing and ongoing projects)

2.4 Alignment with the Fezile Dabi District Municipality

The alignment procedures and mechanisms between the Moqhaka Local Municipality and the Fezile Dabi District Municipality are done by inter alia an IDP Managers Forum which sits regularly, monthly meetings with the District Steering Committee, IDP Representative Forum, etc.

PRIORITY: WATER PROVISION

<p>Objective 1 To ensure sustainable and adequate access to bulk water resources.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To align water resource plan with the Water Services Development Plan (WSDP) 2. To improve the projection ability of the Municipality for future planning by means of a proper hydrological study which will indicate the status quo of current water sources and to determine future requirements. 3. To obtain linkage and access to the GIS system (possibly to be established by) and to ensure updated information. 4. To consider statistics from the Department of Finance of the Municipality in determining the current and future requirements. (Statistics regarding Billing Information: Inlet and Outlet whether it corresponds)
<p>Objective 2 To introduce proper maintenance measures and systems to control water losses to remain within an industry acceptable level.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. The under-mentioned strategies from strategy 2 to 15 to be submitted to council for adoption as programmes for implementation. 2. To upgrade the standard of maintenance by ensuring that a maintenance programme is introduced and that all repairs and maintenance are done according to defined standards. 3. To improve response time from the maintenance department when pipe leakage and bursts occur according to the National Water Regulations. 4. To implement an "ownership" campaign amongst consumers to take responsibility to immediately report water losses (to be conducted as part of the comprehensive services awareness campaign – see Objective 2 under the priority Sewerage). 5. To educate the community to be responsible for household plumbing to reduce water loss. 6. To rehabilitate all water reticulation systems through maintenance and replacement of all water valves and hydrants and a proper service register maintained and through a pipe replacement programme (rehabilitation programme) to reduce leakages and bursts and, where required, to be relocated to street frontages. 7. To strive towards full compliance with the Water Services Act regarding water service provision. 8. To ensure that the operational and maintenance departments consist of adequate trained personnel to ensure timeous response and to ensure proper operations of plants. 9. To provide adequate vehicles and equipment to maintenance teams in all areas. 10. To ensure that water meters are installed in all areas and to obtain funding thereof to purposefully measure water usage and water losses and to be able to implement the Free Basic Water Policy. 11. To implement a water loss and demand management programme to detect, repair and effectively monitor water losses. 12. To reintroduce regular inspection services and to implement a comprehensive training programme for all maintenance staff (water, sewerage and electricity maintenance staff). 13. To install bulk water meters at all purification plants and reservoirs to ensure effective bulk water loss control. 14. To indicate water resource quality to DWAF. 15. To investigate the sustainable (stable) supply of raw water from (Lesotho Highlands Transfer Scheme). (District Municipal function since it runs over more than one LM. Moqhaka indicated support for this venture. Making full utilization of own H₂O resources. The progress will be checked with District Alignment.)

<p>Objective 3 To install water connections to all envisaged and future urban erven.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To continue with the current system of allocating only serviced stands whereby water house connections are provided. 2. To implement local job creation projects in the respective urban areas with the installation of water reticulation networks. 3. To ensure that sufficient bulk water capacity is available to supply the current and future water network. 4. To obtain funding from all possible sources to ensure that all households are provided with water connection. 5. To implement measures to curb the unnecessary waste of water and to implement measures to prevent vandalism of the water system and communal taps. 6. To implement educational programmes on proper water consumption and preservation (to be conducted as part of the comprehensive services awareness campaign – see Objective 2 under the priority Sewerage). 7. To install water connections and water networks to all envisaged and future extensions. 8. To install infrastructure services to new Residential Extensions of Elandia and Tuinhof.
<p>Objective 4 To ensure that all rural households have access to clean water according to RDP standards.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To investigate cost effective on site purification systems (researched by the CSIR) to be implemented in rural areas. (Emphasis) 2. As part of the comprehensive services analyses in the rural area (see Objective 4 of the priority Sewerage) to investigate the standard of water provision and water quality in all the rural areas with the involvement of the Department of Water Affairs and Forestry. 3. To obtain funds from all available funding sources for the provision of clean water to all rural households. 4. To implement a subsidy scheme to assist farmers to provide water to rural households by continuing with the existing grant scheme by the . (Refer 2 the District Alignment. Since LM are w.e.f July 2003 autonomous WSA the funding should be channeled directly to the LM) 5. To ensure that water quality principles are monitored and adhered to by the Environmental Health Officer (see Objective 4 as part of Priority Sewerage). (Water treatment to be adhered to) 6. To extent the delivery of Services to Rural Areas in Moqhaka (Oorskiet Farm)

<p>Objective 5 To ensure a minimum of 48 hour water holding capacity of clean quality water to all towns.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To execute a comprehensive study regarding the current status and envisaged future bulk water holding capacity requirements and to implement a well functioning Electronic Remote Monitoring System. (Part of the Water Loss Management) 2. To ensure that all urban areas have sufficient water holding capacity. 3. To improve income levels of water services and to implement strict measures to ensure effective debt collection (refer to the Integrated Institutional Plan and 5 Year Financial Plan). 4. To improve the water holding capacity in Maokeng through the construction of a new reservoir and pipeline to the high lying north-western residential areas (upper Dinoheng) with connector pipelines depending on the above-mentioned study. (Report is done) 5. To replace the bulk network of the Gunhill industrial area as an emergency precaution, as the current network is inadequate in cases of a fire at the oil and gas companies.(MTS to take note and report back at next IDP Steering Committee Session) 6. To rehabilitate the water purification works of Kroonstad to ensure adequate and quality water at all times. 7. Ensure that all purification plants are operated optimally to produce a quality of water complying with national standards. 8. To ensure water works sludge are disposed properly to eliminate effect on water quality.
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<p>Objective 2 To ensure sufficient bulk facilities for the transportation and treatment of raw sewage at all times</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To assess all treatment plant capacities through a proper study and to upgrade, extend or replace sewer works where required based on the study. 2. To rehabilitate and upgrade the existing main sewer pipelines in Kroonstad due to chronic pipe failures and to upgrade the Kroonstad sewerage treatment plant. 3. To upgrade the oxidation pond system (6 ponds) at Steynsrus in order to function properly and to investigate the long-term re-location of the sewerage treatment facility at Matlwangtlwang. (Busy implementing this strategy) 4. To conduct continuous community awareness by ward committees regarding on site maintenance of sewerage systems by the community to reduce blockage of systems. 5. The lack of proper drainage systems in the townships during heavy rainfall contributes to the overloading of the sewerage system and need to be addressed through the installation of proper storm water systems. 6. To improve the existing bulk sewerage system by the replacement of the Brentpark Extension 6 pump station with gravity sewers and the modification of existing pump stations to limit the occurrence of failures.
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<p>Objective 3 To provide resources and implement measures to reduce and address sewer blockages to an industry acceptable level.</p>	<p>Strategies</p> <ol style="list-style-type: none">1. To ensure that adequate human resources are available to enable quick response to complaints and ensure preventative measures regarding sewer blockages and pipe breakages.2. To ensure that all complaints (normal day to day blockages) are attended to within 8 hours and major blockages between 24 and 48 hours as a benchmark for monitoring.3. To ensure that each maintenance team has a reliable vehicle and equipment and where required more advanced equipment.4. To improve maintenance services by implementing a two-way radio communication system and cell-phones for standby emergencies.(None currently for Viljoenskroon & Steynsrus.) (Mobile phones should be switched on and personnel available phones to be made available for Councillors.5. To ensure quick response to complaints by implementing, at the existing disaster management center, a central call desk and toll free system to report complaints. The center needs to be fully equipped to handle all emergency calls and ensure quick response.6. To measure response times by implementing the above complaints management call desk as part of the disaster management centre.7. To implement measures to ensure that all complaints are dealt with effectively.
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<p>Objective 4</p> <p>To educate consumers and personnel on an ongoing basis in order to minimise blockages.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To educate the community regarding the sensible utilization of the sewerage system by introducing an extensive education programme at all schools as a comprehensive effort involving technical and environmental health personnel. 2. To introduce educational programmes to communities through workshops by using ward committees. 3. To involve schools through the Department of Education and all community based organisations through the media. 4. To educate communities on the correct use of systems, the effect of pollution and how to report complaints. 5. To distribute pamphlets on specific issues during workshop sessions at schools and at libraries. 6. To provide assistance and training to ward committee members on how to conduct workshops and campaigns. 7. To make use of all available communication mediums such as Lesedi FM, Radio Oranje and Radio Overvaal, newspapers and televisions at pay points (info services that have been implemented at banks and post offices) in all the concerned languages to spread information. 8. To upgrade and replace manholes to prevent blockages as it is a source of entry of foreign objects into the sewerage system. (To replace the cast-iron lid with concrete or similar to prevent people from taking the lids.)
<p>Objective 5</p> <p>To ensure that all households in the rural area have access to a sewerage system according to national IDP standards. (VIP)</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To obtain funding from all available sources to implement a subsidy scheme for acceptable sanitation systems in the rural areas. 2. To implement a rural registration system to determine the current situation and future needs of the rural area including the Vierfontein villages, Vaal Reefs and Renovaal regarding sanitation, water, electricity and refuse removal. 3. To conduct education programmes on an ongoing basis to be coordinated by an Environmental Health Officer. 4. To ensure the involvement of the national and provincial government and with regard to the implementation of rural sanitation systems. 5. To extent the delivery of Services to Rural Areas in Moqhaka (Oorskiet Farm)

PRIORITY: STREETS & STORM WATER

<p>Objective 1 To prevent the further decaying of existing tarred and gravel streets and maintain at an acceptable and trafficable level.</p>	<p>Strategies</p> <ol style="list-style-type: none">1. To obtain a computerized roads management system for all existing roads and to construct, repair and maintain roads together with storm water drainage systems based on a proper roads master plan.2. To calculate the financial implications of the proper maintenance of all streets and allow for the budgeting process to accommodate proper maintenance.3. To obtain emergency funding for the maintenance and tarring of collector routes and the upgrading of all gravel roads.4. To ensure effective maintenance by upgrading or replacing the roads maintenance vehicles, machinery and equipment as a matter of urgency.5. As part of the comprehensive training programme of all maintenance staff (see Objective 1 as part of the priority Water), to improve the capacity and skills of roads maintenance personnel in all towns.6. To initiate community based construction projects for storm water channel construction, gravel road construction and brick paving for road construction.7. To ensure the timeous repair and maintenance of roads before permanent damage is occurred.8. To implement measures such as rerouting of heavy vehicles, proper road marking and signage and proper law enforcement to prevent damage of road surfaces by heavy vehicles.9. To give preference to roads regarding upgrading in areas where public transport are not presently available due to the condition of roads.10. To give preference to the main bridges that give access to the CBD for maintenance.11. To effectively rehabilitate all existing mined areas (quarries) that were excavated for the purposes of road building material.
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<p>Objective 2 To provide gravel roads to all urban areas as a minimum standard. Service Levels: 1. Minimum/Basic: Gravel 2. Intermediate: Surfaced 3. High Level: Interlocker/Tarred</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To investigate the possibility, by involving the CSIR, to build roads with locally produced bricks to stimulate job creation. 2. To ensure that all urban residential areas are provided with a minimum of gravel roads to ensure that these areas are accessible. 3. To ensure a source for road construction material specifically in Rammulotsi is obtained.
<p>Objective 3 To install and maintain proper storm water drainage system according to the master plan.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To take cognisance of natural drainage systems with the planning of storm water drainage networks. 2. To extend and improve all storm water drainage systems according to the master plan. 3. To consider labour intensive local community projects with the construction of storm water networks to contribute to local job creation. 4. To ensure adequate institutional capacity for effective routine maintenance regarding vehicles, equipment, personnel etc.

<p>Objective 4 To provide sufficient collector and access roads according to a roads master plan.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To obtain emergency funding for the tarring of main collector routes in all towns. 2. To make provision for street trees and landscaping with the construction of streets. 3. To ensure that all areas are provided with sufficient collector and access roads according a roads master plan. 4. To ensure the proper channeling of existing vlei areas and proper pedestrian and vehicular bridging with the provision of storm water networks in particular at the Dinoheng residential area and between Seeisoville, Marabastad and Gelukwaarts residential areas. 5. To upgrade the access road into the Constantia residential area to improve accessibility of the area. 6. To construct a proper access and collector road at the most recent extension of Rammulotsi (Rammulotsi Ext. 5). 7. To consider alternative means of road construction such as paving with locally manufactured bricks.
<p>Objective 5 To ensure that all streets are provided with road markings and street names.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To improve pedestrian movement at street corners in the Kroonstad CBD by removing concrete blocks serving as street names. 2. To activate a "look after your own street" system regarding signage to prevent vandalism and ensure effective maintenance to be coordinated by the ward committees. 3. To conduct awareness with communities regarding vandalism and to implement a reward system for communities to report vandalism. 4. To consider alternative material and methods of construction of street names (consider prescribed policy and legislation of Provincial Government). 5. To ensure proper street signage and marking is done in all areas that are imperative for emergency and policing services.

PRIORITY: ELECTRICITY PROVISION

<p>Objective 1 To upgrade and maintain the electricity network to provide continuous and quality electricity.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. As part of the comprehensive training programme of all maintenance staff (see Objective 1 as part of the priority Water), to provide continuous training of all electricity maintenance personnel to improve their skills and commitment levels. 2. To ensure that adequate tools, equipment and vehicles are available to all maintenance teams to ensure effective maintenance. 3. To implement a preventative maintenance programme to minimise sudden and unexpected breakdowns. 4. To ensure that all bulk networks, substations and transformers are upgraded where supply and quality problems are experienced. 5. To replace all broken concrete electricity poles in phases. 6. To introduce/ implement/ improve the reward system to encourage the community to report vandalism and theft. 7. To fast track negotiations to take Electricity from Eskom as supplier
<p>Objective 2 To provide sufficient pay points for the effective usage of the pre-paid electricity systems.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To provide additional pay points in particular in the Rammulotsi and Brentpark residential areas according to the current need. 2. To apply for funding from all available funding sources to obtain adequate vending machines.

<p>Objective 3 To ensure that electricity is provided to households in the whole area of jurisdiction of the Municipality including urban, peri-urban and rural areas.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To obtain funds from the NER and the Fezile Dabi District Municipality (FDDM) for the installation of electricity networks. 2. To ensure that all rural areas will be covered with an electricity network so that all households are provided with electricity through the continuation of the current subsidy scheme of the as an alternative. 3. As part of the comprehensive services study (see Objective 4 of the priority Sewerage), to do a proper needs assessment of the current and future needs regarding electricity in all rural areas with the involvement of the ward councilors / committees and farmer associations. 4. To ensure that all the small holdings and residential villages in the entire Moqhaka region are provided with an electricity network. 5. To ensure that all households are supplied with pre-paid meters in new extensions. 6. To ensure that future residential and industrial developments are scheduled on the Eskom planning cycle. (Alignment with Eskom) 7. All communities should be encouraged to change as far as possible from conventional meters to pre-paid meters although it will not be mandatory. 8. Electrification of RDP houses as part of the package and not after completion of structure. 9. To install infrastructure services to new Residential Extensions of Elandia and Tuinhof. 10. Investigation of Alternative Energy Sources. 11. To extent the delivery of Services to Rural Areas in Moqhaka (Oorskiet Farm)
<p>Objective 4 To provide adequate area lighting in all urban areas to ensure a more safe environment.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To apply for funding from all available sources and ensure the provision of adequate area lighting in all urban areas. 2. To provide high-mast and street lighting in the Matlwangtlwang, Phomolong, Gelukwaarts, Brentpark, Relebohile, Rammulotsi, Koekoe Village, and Marabastad residential areas. 3. To install high mast lights on a pro-rata bases, to be decided on by the Councilors, in phases as funds come available to the above areas.

<p>Objective 5 To facilitate the ongoing community awareness campaigns regarding vandalism of the electricity network and the effective utilization of electricity.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure the communities are made aware of the danger of electricity and how to utilise electricity effectively with the involvement of the Electrical Engineer (to be conducted as part of the comprehensive services awareness campaign – see Objective 2 under the priority Sewerage). 2. To distribute pamphlets on above issues on a continuous basis to ensure that all communities are informed. 3. To exploit the electronic media such as the radio to form an integral part of community awareness. 4. To conduct community education by implementing training programmes in schools by utilising Eskom resources and to make use of various community based organisations such as church organisations to assist with awareness.
<p>Objective 6 To ensure that adequate bulk supply systems are available in order to provide cost effective electricity to the community.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To investigate the refurbishment and decommissioning of the dormant power station to provide electricity at reduced rates. 2. To enter into a private-public partnership and/or a joint venture to enable the commissioning and operation of the power station. 3. To investigate the implementation of a load control system in all areas in order to reduce the electricity bill of the Municipality from Eskom and to provide electricity at reduced rates. 4. To ensure the availability of sub-stations for bulk provision to business areas. 5. To ensure provision is made for adequate bulk electricity capacity to cater for future growth of all towns.

PRIORITY: SOLID WASTE MANAGEMENT

<p>Objective 1 To ensure that effective waste management in all areas are done in accordance with national standards.</p>	<p>Strategies</p> <ol style="list-style-type: none">1. To ensure that waste management in rural areas and private towns are in accordance with national standards.2. To identify and implement a system of dumping stations for the informal occupation at Vaal Reefs and if required at Vierfontein and Renovaal.3. To provide an interim dumping station facility for the informal occupation at Vaal Reefs.4. To properly manage all dumping sites by continuous rehabilitation, compacting, fencing and access control in particular at Steynsrus and Kroonstad.5. To involve landowners in the rural area and private town managers to identify suitable sites or transfer stations in rural areas.6. To conduct community education and awareness on environmental and health issues.7. To investigate public / private partnerships regarding waste management combined with a containerised system.8. To rehabilitate all used landfill sites considering urban greening and to reinstate and upgrade portions of landfill sites where required.9. To determine the need for the provision of services in this regard to the private towns e.g. Vierfontein two villages, Renovaal etc.
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<p>Objective 2 To deliver a cost effective removal service to all erven.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure effective waste management and waste removal services by training personnel on basic skills on waste handling, removal and management as part of the comprehensive training programme of all maintenance staff (see Objective 1 as part of the priority Water). 2. To ensure that refuse workers are subjected to regular health checkups and are equipped with safety equipment. 3. To provide regular waste removal and effective waste management service by obtaining adequate equipment and vehicles and to appoint the required personnel. 4. To consider the implementation of the refuse bag removal system in all areas where buckets and various containers are utilised that need to be emptied costly. 5. To ensure an effective waste removal service by means of proper supervision of the refuse removal teams and workers. 6. To initiate cleaning campaigns in cooperation with voluntary CBOs to assist the Municipality.
<p>Objective 3 To conduct ongoing awareness regarding waste management, littering and environmental pollution.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To institute a community educational and awareness programme (to be conducted as part of the comprehensive services awareness campaign – see Objective 2 under the priority Sewerage) with the involvement of the Department of Environmental Affairs and Tourism. 2. To institute education and awareness programmes with the cooperation of ward committees. 3. To approach the Department of Environmental Affairs and Tourism to compile a programme to be broadcasted through the electronic media.

PRIORITY: SPORT, ARTS AND CULTURE & RECREATION

<p>Objective 1 To provide sport terrains (multi purpose) according to detailed needs assessment.</p>	<p>Strategies</p> <ol style="list-style-type: none">1. To upgrade existing sports facilities as required to host training to a standard of FIFA requirements, as in compliance to non-hosting cities.2. To renovate and upgrade all current sport grounds in the entire area.3. To provide evenly spaced play grounds in urban and rural areas to accommodate all sectors of the community.4. To utilise available sport terrains for the establishment of multi-purpose sports centres.5. To provide multi-purpose courts (combi-courts) at the existing sport terrain in the Matlwangtlwang & Rammulotsi & Ext 5 in Rammulotsi residential area.6. To upgrade informal sport fields to a higher standard, for practicing of various sport codes.7. To properly develop the Seeisoville sport terrain in the Maokeng residential area to the level of a well developed neighborhood sport stadium and to upgrade and the Rammulotsi stadium.
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<p>Objective 2 To upgrade and manage community halls and other public facilities to be user friendly and fully equipped.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure the effective utilisation of community halls by renovating and improving the community halls in particular at the Seisoville, Matlwangtlwang, Constantia, Viljoenskroon and Rammulotsi residential areas as well as in rural areas. 2. To establish a regional cultural center in Kroonstad and to consider the existing show grounds for these purposes. 3. To conduct community education and awareness to encourage communities to take care of community facilities. 4. To ensure proper security at community facilities and sport complexes. 5. To renovate the existing civic theatre in Kroonstad, including the provisioning of an air conditioning and sound system and other existing halls to acceptable standards. 6. To upgrade the Kroonstad Theatre for dual purposes as well as an international conference facility in the long term. (Arts Festivals, Music Festivals, etc.) To be utilized to its fullest potential and run efficiently & effectively) 7. To upgrade the amphitheatre at Kroonpark. 8. To ensure that all community halls are well equipped with proper facilities and equipment to also be utilized for indoor sport and recreation purposes. 9. To ensure proper maintenance and management of all community facilities and halls.
<p>Objective 3 To develop and maintain parks and open areas according to a plan.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure that an urban greening plan is implemented in all town areas, existing parks and open areas and to consider the upgrading of municipal nursery. 2. To effectively maintain and develop all open spaces to be purposefully be utilised for sport and recreation purposes. 3. To ensure that all swimming pools are maintained and to ensure adequate and qualified life savers during peak holiday seasons. 4. Properly trained personnel and sufficient equipment and vehicles – fill existing vacancies of general workers. Replace dilapidated lawnmowers, tractors and bush cutters. 5. To educate the community regarding environmental health, nature conservation and community involvement with maintenance and development of parks. 6. To prevent stray animals in the urban areas and to establish a pound system in Moqhaka. 7. To upgrade and reconstruct the Nyakallong resort and to manage and operate the resort as a profitable entity. (Fencing should first be done to protect the assets prior to the upgrading of the Nyakallong Resort)

<p>Objective 4 To create an enabling environment for the practicing of different sporting codes.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To investigate the establishment of a regional soccer academy in Moqhaka that could form part of a youth centre. 2. To employ a Recreations Manager/officer and personnel to promote all sporting codes. 3. To establish a sport council to investigate, amongst other, the establishment of an Olympic Committee. 4. To identify the needs of the community regarding the specific recreational facilities and sporting codes to be practiced. 5. To commercially and effectively market the area regarding available facilities and to appoint a public relations officer in this regard. 6. To effectively maintain and develop all open spaces and sport terrains by implementing an entrance fee system.
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PRIORITY: CEMETERIES

<p>Objective 1 To provide sufficient cemeteries in all areas to ensure adequate burial space.</p>	<p>Strategies</p> <ol style="list-style-type: none">1. To provide adequate cemetery space in the Kroonstad town areas by extending the Denoheng and Wespark cemeteries for the future need.2. To identify new sites accessible to the Matlwangtlwang, Rammulotsi and Brentpark residential areas based on proper geotechnical investigations.3. To acquire additional land for the establishment of a cemetery at Rammulotsi & geotechnical report4. To investigate the possibility of a uniform tariff structure for all cemeteries.5. To investigate the need for combined accessible cemeteries for all cultural beliefs in the rural area.6. To consider the implementation of a crematorium for the entire area.7. To conduct public participation and awareness regarding the maintenance of cemeteries.8. To investigate the extension of the municipal security personnel to assist in curbing vandalism regarding cemeteries and other community facilities.9. Investigate alternative ways and means to optimize the land available for burial purposes.10. To introduce the debate of cremation of all unknown and paupers.11. Involve the Churches in the process of identifying alternative measures of burial.
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<p>Objective 2 To ensure the regular maintenance of all cemetery sites whereby all cemeteries are fenced and provided with ablution facilities.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure that all cemeteries are well developed regarding ablution facilities, fencing, landscaping and irrigation systems where feasible. 2. To ensure effective and regular maintenance of cemeteries by obtaining adequate vehicles and equipment, appointing sufficient personnel and to obtain assistance, if required, from the Department of Correctional Services on an ad hoc bases. 3. Implement alternative fencing methods to minimize vandalism of cemeteries. 4. To involve the commonage community groups to restrain cattle in cemetery sites.
<p>Objective 3 To conduct public awareness campaigns to prevent vandalism in cemeteries.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To conduct community education and awareness to encourage the community to lodge community cleaning and maintenance campaigns and to protect all cemeteries and other community facilities. 2. To involve ward committees and community based organisations with community education and awareness.

PRIORITY: HOUSING

<p>Objective 1 To accelerate training of housing officials</p>	<p>Strategies</p> <ol style="list-style-type: none">1. Register training needs with the Skills Development Facilitator.2. Inquire about training workshops facilitated by Free State Department of Local Government and Housing.3. Register training needs with Free State Department of Local Government and Housing.
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Objective 2

To acquire and develop sufficient land to provide in the current backlogs and future needs regarding residential development.

Strategies

1. To apply for grants from the Department of Land Affairs to acquire land for residential development in Moqhaka.
2. To investigate alternative sources of funding of land for residential development.
3. To apply for funding from the Department of Local Government and Housing to establish adequate sites to address the current backlogs and future needs.
4. To identify land for middle to high-income groups for housing development.
5. To identify land for high density settlement (social housing/rental housing) for those who only reside within Moqhaka for employment purpose only.
6. To establish low cost residential sites by means of planning, township establishment and pegging in the following town areas:
 - Kroonstad: 2900 erven adjacent to
789 erven adjacent to (mixer of low cost and high cost housing)
7. To complete provision of bulk infrastructure services to erven in the following erven in Maokeng/Kroonstad:
 - Moakeng: 47 erven adjacent to in Gelukwaarts
 - 20 erven next to in Phomolong
 - 16 erven next to Seeisoville Hostel
 - Newly created residential erven in Marabastad on the northern side of Marabastad, adjacent to Smaldeel road.
 - Newly created residential erven in Marabastad on the northern side of Marabastad, adjacent to
 - Kroonstad: 200 residential erven in Tuinhof, opposite Jordania adjacent
 - Residential erven in Heuwelsig
 - Residential and business erven in Elandia
 - Viljoenskroon/Rammulotsi: erven in extension 17 in Viljoenskroon
37 erven at the former Rammulotsi hostel
300 erven at the Northeigh farm in Rammulotsi (phase 1) of –farm project
 - Steynsrus/Matlwangtlwang: 650 erven in Matlwangtlwang
30 erven in Steynsrus
8. To apply for status as Developer from the Dept of Local Government & Housing.
 1. Communicate with all communities regarding the vacating of the temporary structure after allocation of a House to the beneficiary.

PRIORITY: INFORMATION TECHNOLOGY & COMMUNICATION

<p>Objective 1 To provide a secure and integrated LAN and WAN solution</p>	<p>Strategies</p> <ol style="list-style-type: none">1. A well structured IP Address LAN and WAN with documentation2. High speed Wide Area Network3. Maximum availability4. Removal of duplicate WAN services5. Reduce Costs6. Enhanced security7. Reduce time to fix8. Maintaining standardization and consistency9. Enabling Moqhaka IT Management to focus on strategic planning and its core business10. Delivering an effective and efficient sustainable service11. Responding positively and in a timely manner to the needs of local communities and under serviced areas and gain access to long-awaiting and necessary expertise and resources.
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<p>Objective 2 To provide a messaging and collaboration solutions</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. Develop Intranet to help employees and managers do their jobs more effectively and economically, the Intranet which will include the following: <ol style="list-style-type: none"> a. Moqhaka news, departmental newsletters, or weekly letters from the Press b. Employee handbook, expense report submissions, and so on c. Operations policies and procedures manuals d. Client contracts file e. Addition, deletion, and change of submissions to Human Resources f. IT Support Desk trouble ticket submission and Frequently Asked Questions (FAQs) g. White papers h. Training documentation and schedules for new employees 2. Development of well-designed Website to give information to the public. 3. Development of a secure and reliable email services to the employees as a way of communication.
<p>Objective 3 To ensure the availability of adequate communication networks and media (electronic and printed).</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure effective communication between the different municipal offices in the separate towns. 2. To provide adequate and user friendly communication facilities between the Council and the community. 3. To facilitate the establishment of multi purpose communication centers including IT/internet facilities. (Positively pursue) 4. To facilitate the availability of communication networks in the rural area. 5. To investigate the need for public telephones in the urban and rural areas. 6. To ensure effective communication networks to the envisaged disaster / control centre.

PRIORITY: HIV/AIDS

<p>Objective 1 To implement a system of effective volunteers to assist in HIV/AIDS programmes.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure the implementation of a system of community volunteers and to facilitate the training of volunteers. 2. To support community awareness that promotes foster parenting and creates an attitude of acceptance towards HIV/AIDS. 3. To identify projects, which generate funds to be utilized in the fight against HIV/AIDS.
<p>Objective 2 To provide adequate facilities and programmes for the care of HIV/AIDS patients.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To identify government buildings and facilities which can be used as foster homes and HIV/AIDS centres. 2. To ensure that rebates covers foster homes, Huis Eden, Algo Ghaka, Hospices and step-down facilities. 3. To promote use of the voluntary testing and counseling facilities. 4. To facilitate the establishment of step-down facilities and foster homes (orphan homes) in the Moqhaka region. 5. To consider to partly subsidize basic services for the foster homes in Moqhaka 6. To ensure the availability of (Arv's) for pregnant women. 7. To liaise with all role-players to strive to improve the processing of foster grants and disability grants for sufferers and social security requests. 8. To improve coordination and efforts of all stakeholders 9. To establish the Local Aids Council for coordination to HIV/ Aids activities 10. To establish HIV/AIDS Desk

PRIORITY: YOUTH DEVELOPMENT

<p>Objective To establish a functional youth development unit at the Municipality to represent the interests of the youth including facilities for the disabled.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To establish a youth desk at the Municipality as an extension of the Youth Commission. 2. To ensure the availability of multi- purpose facilities and youth advisory centre in Moqhaka that could be used for youth development programmes and activities. 3. To train sufficient staff and volunteer workers to assist in skills development programmes and activities for the youth. 4. To obtain funding for the establishment of a youth development center to be utilized also as a youth recreation centre that is well equipped for each community by utilizing existing community facilities. 5. To develop youth programmes, including the disabled, to enhance life skills and capacity. 6. To establish a youth committee for each town area or ward that will be responsible to survey the needs of the youth of that area. 7. To engage all stakeholders such as youth commissions, local youth clubs and community structures to be involved in youth development programmes. 8. To ensure tendering processes of government organizations at all spheres make provision for the appointment of contractors amongst the youth. 9. To institutionalize Youth development in Local Government environment. 10. Standing Committees on Youth Affairs as a means to sensitize Council on needs of young men and women. 11. To establish a mechanism for young people to understand issues of government at local sphere of government. 12. To nominate an elected councilor, preferably from MAYCO and a Senior member of the personnel to take responsibility for overseeing Council's youth development policies.
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PRIORITY: GENDER EQUITY

<p>Objective 1 To implement measures to ensure gender equity.</p>	<p>Strategies</p> <ol style="list-style-type: none">1. To ensure that adequate women are represented in the Council.2. To do an analysis and assessment of current employment equity conditions.3. To train and appoint women for positions in Local Government and to conduct employment training sessions for women.4. To engage with all relevant role-players to assist women to create business opportunities.
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PRIORITY: SAFETY AND PUBLIC TRANSPORT

<p>Objective 1 To improve awareness in communities of Moqhaka on Safety and Law best to use systems and infrastructure.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To provide information, education and rapid conflict resolution response to vulnerable communities. 2. To introduce a mobile education unit and mascot to roll-out a 'rules of the road' education programme targeting children and youth at schools and libraries. 3. To develop a road traffic safety school programmes to educate children on road safety. 4. To run community awareness programmes on personal and road safety issues. 5. To hold annual Public Transport programmes with District, Province and National.
<p>Objective 2 To reduce incidents of violent behavior on roads</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To initiate a major outreach programme to elicit community views on transportation priorities in Moqhaka. 2. To counter alack of compliance, speeding, road rage and general aggressive behaviour on the road. 3. To run ongoing road-user awareness and education campaigns

<p>Objective 3 To reduce incidents of vandalism and promote cleanliness on Taxi rank facilities</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To provide adequate lighting system at taxi ranks. 2. To erect fencing around Taxi rank facilities.
<p>Objective 4 To ensure an effective functioning of road signals</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To install new traffic signals at intersections. 2. To upgrade and maintain traffic signs in Moqhaka. 3. To erect speed humps in every stop sign. 4. To upgrade 74 robots in Kroonstad.
<p>Objective 5 To reduce incidents of road accidents and pedestrian fatalities</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To re-introduce points-man at key intersections to improve traffic flow. 2. To introduce robot/speed cameras at all intersections on main roads.
<p>Objective 6 To enhance economic efficiency through traffic mobility</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To design and implement "One-way traffic system" to improve traffic flow. 2. To implement a heavy motor vehicle transport plan. 3. To develop and roll-out a 2010 traffic law enforcement plan in Moqhaka. 4. To ensure roadworthiness of vehicles through regular roadside check points. 5. To promote road-safety through effective communication campaign.

PRIORITY: LOCAL ECONOMIC DEVELOPMENT AND POVERTY ALLEVIATION

<p>Objective 1 To facilitate active farming in all L-RAD Projects</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To provide adequate infrastructure for farming projects and technical support.(Department of Agriculture and Municipality). 2. To establish agro-processing /value-adding and organic farming. 3. To facilitate bi-yearly Farmers Day. 4. To provide incentives/rebates for projects that employ people that are not owners of projects. 5. To liase with different departments for development of farming. 6. To assist to market farm-products on Moqhaka-Website.
<p>Objective 2 To implement measures that will contribute towards the growth of SMME's and emerging entrepreneurs.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. The Municipality to mobilise all relevant stakeholders to improve the quality of local business management and to establish a business service centre. 2. To formulate and implement SMME friendly policies and incentive schemes aimed at the empowerment of SMME's. 3. To identify sustainable projects to establish SMME's. 4. To do feasibility study to utilize existing council-owned stands to assist the establishment of SMME's. 5. To establish a SME market as a sustainable project. 6. To ensure that existing businesses remain in business by providing business support services. 7. To ensure that investors are attracted to Moqhaka area by means of effective marketing and incentive programmes. 8. To prepare and implement a marketing strategy to address all manufacturing, agriculture and service sectors in the Moqhaka area

<p>Objective 3 To actively promote industrial development that contributes to economic growth of the area.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. The Municipality to make land available for industrial development. 2. Incentives policy for the establishment of industrial based businesses to be implemented by the Council. 3. Basic industrial skills training needs to be provided to all semi skilled industrial workers. 4. To establish an Industrial Park in municipality due to its central location to attract industrial businesses. 5. To investigate the establishment of a dry port (freight hub) to capitalize on the strategic location of the area in a national, regional and local level. (Verify during the Alignment Session with Provincial Government regarding this aspect) (Also liaise with the National Government Department) 6. To maximize inter municipal relations(TWINNING) with international municipalities 7. To vigorously promote potential of the municipality for investors 8. To acquire land for development
<p>Objective 4 To support the expansion of the tourism potential of the area that will contribute to continued economic growth.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To establish a website for the region for the marketing and promotion of the region. 2. To appoint a Marketing officer for LED related matters. 3. To advertise at town entrances funded by businesses and also promote the town through advertisement through the electronic media. 4. To identify all tourist attractions and to set standards for the grading of all tourism establishments (upgrade if necessary). 5. To introduce an annual African arts and culture festival. 6. To investigate the possibility to establish a Casino. 7. To revive steam railways including the restoration of the station for passengers and tourism. 8. To implement a proper system of marketing the region. 9. To investigate the feasibility of a waterfront development. 10. The commercial expansion of Kroonpark's tourism potential needs to be investigated and implemented. 11. To promote tourism in the area by facilitating the establishment of guesthouses in Maokeng particularly.

<p>Objective 5 To ensure the implementation of poverty alleviation programmes.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure the implementation of community awareness campaigns on reducing and addressing poverty. 2. To facilitate the training of emerging entrepreneurs. 3. To ensure and implement job creation programmes in the Moqhaka region. 4. To negotiate with the business sectors on poverty alleviation programmes. 5. To liaise with Government Departments regarding their poverty alleviation programmes. 6. To identify in consultation with local business the relevant skills and resources to establish co-operatives.
<p>Objective 6 To support Mining activities in Moqhaka</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To encourage and support mining activities in Moqhaka, especially Diamond Mining. 2. To facilitate beneficiation of mining products. 3. To encourage and facilitate BEE-Partnerships in Sand-Mining.

<p>Objective 7 To support development of Vredefort Dome as a National Heritage Site</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To actively participate in development of Integrated Management Plans for Vredefort Dome and their implementation(Management of Structures). 2. To ensure infrastructural and developments envisaged for Vredefort Dome are implemented as planned, to ensure (VD) is accredited as a National Heritage Site and status-quo remains.
<p>Objective 8 To facilitate the availability of land in order to implement food production schemes.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure that market research takes place on an ongoing basis to determine the needs of the communities with regard to poverty programmes. 2. To facilitate a marketing programme referred to in above. 3. To ensure the participation of local businesses in farming initiatives. 4. To facilitate the process of land availability for food production programmes and other activities by negotiating with the relevant Government Departments for additional land and funding.
<p>Objective 9 To ensure the implementation of poverty alleviation programmes.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure that investors are attracted to Moqhaka area by means of effective marketing and incentive programmes. 2. To ensure the implementation of community awareness campaigns on reducing and addressing poverty. 3. To facilitate the training of emerging entrepreneurs. 4. To ensure and implement job creation programmes in the Moqhaka region. 5. To negotiate with the business sectors on poverty alleviation programmes. 6. To liaise with Government Departments regarding their poverty alleviation programmes. 7. To prepare and implement a marketing strategy to address all manufacturing, agriculture and service sectors in the Moqhaka area. 8. To identify in consultation with local business the relevant skills and resources to establish co-operatives.

OBJECTIVES AND STRATEGIES: LOCAL GOVERNMENT NON-CORE COMPETENCY .4

PRIORITY: IMPROVED LEVEL OF HEALTH SERVICES

<p>Objective 1 To maintain as and the only referral hospital to provide extended services in DC20</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To extend the specialist services, such as optometrist at the hospital. 2. To ensure that personnel and doctors are employed. 3. To provide 24 hours first level care services or alternatively to provide a community health centre. 4. To ensure effective health services by upgrading equipment continuously. 5. To apply and implement a proper and effective functioning referral system, especially from the smaller towns and to implement a commuter system to support the referral system. 6. To ensure that staff is provided according to a proper staff establishment model with serious input from Local Government and based on true factual statistics to ensure that the long waiting queues are reduced. 7. To address the attitude of staff to be in line with the Bato Pele principles and to be more customer care orientated and also to orientate patients to utilise the suggestion boxes at the hospital. 8. To increase the functionality of the by adding a full rehabilitation center as the coordinating structure for home based care for the entire region.
<p>Objective 2 To ensure effective and efficient fixed and mobile clinic services throughout the region.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To provide adequate fixed clinics and website services in all urban areas as required and where required to extend the existing clinics in terms of services and space. 2. To ensure the availability of adequate personnel 3. To ensure sufficient cessions are awarded to medical doctors to visit clinics on a regular basis. 4. To ensure the availability of adequate medical supplies and sufficient storing facilities for medicines at clinics. 5. To extend clinic hours to improve accessibility (24 hour clinics where feasible) and to extend the operating hours of the clinic at Steynsrus to ensure that all patients are treated on a daily basis. 6. To enhance communication with the farmers through Farmers Unions, to improve health services in the rural areas and to request farmers to assist farm workers with transportation to hospitals. 7. To utilize the centralized emergency center to report all critical and urgent health problems.

<p>Objective 3 To ensure alignment of health services between local and regional services according to provincial guidelines.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To establish a functional Health Forum with an aggressive coordinating/suggestion function including all the clinic committees. 2. To align services between all spheres of Government to ensure the delivering of professional and efficient health services. 3. To promote through an awareness campaign, the availability of clinic services through using ward committees and meetings, 4. To provide logistical support with regard to the provision of adequate access roads to hospital and clinics, direction signs, road signs etc. in accordance with the advertising policy using community sponsors. 5. To ensure combined effort between the and the Health District to promote services in the region. 6. To investigate the incinerator at the to dispose of all local medical waste.
<p>Objective 4 To ensure the implementation of a functional home based care system and step down facilities.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure the continuous training of volunteers for home based care facilities and the provision of a reward system for volunteers. 2. To provide legal protection to volunteers in an event of injuries. 3. To support the Provincial Government effort regarding training by CANSA Kroonstad that was appointed as the official training NGO of home based care personnel. 4. To establish at least one step down facility in all urban areas in the Moqhaka region and to utilise existing community institutions to provide step down facilities.

<p>Objective 5 To ensure the constant availability and co-ordination of existing ambulance services through a centralized dispatch centre and effective commuter services to and from hospitals and clinics.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To provide a centralized control center for ambulance and emergency services including private service providers by utilizing the existing Disaster Management Centre at Kroonstad. 2. To ensure that the centralized control center are monitored regularly to ensure the speedy dispatch of ambulances. 3. To ensure that the commuter services operate on a fixed time schedule by providing reports of users 4. To implement public-private partnership to assist in providing transportation in all areas. 5. To ensure communication between the local municipality and emergency medical services for the utilization of ambulances.
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PRIORITY: EDUCATION

Objective 1

To utilize education facilities to accommodate the needs of the local communities. i.e. .

Strategies

1. To do proper research to identify the need for specialized tertiary education facilities, with the intention to establish such facilities, i.e.:
 - a. Technikon center
 - b. Nursing college
 - c. Training college at Boitumelo for rural specialists
 - d. Establishment of a University and combination of a merged university and Technikon
 - e. Technical college or training centre.
- To establish a facility where practical skills such as building, bricklaying etc. could be expanded offering short courses of 2 months to 6 months at affordable prices.
- To establish certain schools to accommodate ABET education or to extend existing facilities to include ABET and to provide sufficient ABET facilities to the rural areas.
- To establish a Grade 12 curriculum school during holidays to attract learners from other areas and to specifically improve Grade 12 pass rates.
- To establish a bursary system for the region that will allow gifted learners from disadvantaged areas access to further learning.
- To establish a mayoral fund for bursaries and other worthwhile community projects. Donors from other sectors and institutions must be approached to contribute to the fund.
- To source all government departments that offer bursaries for further education in specialized fields.

<p>Objective 2 To provide adequate primary and secondary schools throughout the region with adequate facilities and equipment.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To identify redundant and unused buildings for conversion to primary or secondary schools. 2. To continuously identify the need and ensure the provision of adequate school sites. 3. To ensure the provision of facilities for the disabled at all existing educational facilities and planning of required facilities for new institutions. 4. To identify public-private partnership programmes to facilitate the provision of additional schools and facilities. 5. To provide adequate safety and security at school facilities for learners and teachers and to provide security and alarm systems linked to a police station for all schools especially in high crime areas. 6. To ensure the provision of municipal services to all schools, in particular rural schools that are without basic facilities such as water, sanitation and electricity. 7. To provide caretaker facilities to all schools to ensure the continuous and effective maintenance of school buildings and facilities. 8. To implement a competition for the best maintained and care after school and to involve children and their parents. 9. To ensure the implementation of a process to ensure more efficient discipline and supervision at schools. 10. To improve the management of schools to ensure the effective utilization of all facilities in particular the platooning system. 11. To ensure the provision of secondary schools at key points in the rural areas to improve the quality of education in rural areas. 12. To ensure the proper maintenance of all school buildings and grounds in cooperation between the Department of Education, Department of Public Works Roads and Transport and School Governing Bodies. 13. To ensure that School Governing Bodies are representative and fully functional and effective. 14. To establish feeding schemes at schools for disadvantaged learners. 15. To ensure the availability of adequate education of mentally handicap children within the regular school system. 16. To promote the principle to utilise rural schools as focal points in the rural areas to be more widely used as community centers regarding health, welfare and sport and recreation purposes clinics where applicable. 17. To ensure proper landscaping of schools, in assistance with the relevant departments. 18. To ensure the availability of mobile libraries at rural schools. 19. To provide technical and agricultural training in the curriculum and at existing rural schools.
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Objective 3

To ensure proper, dependable and sustainable transportation for rural learners.

Strategies

1. To supply busses, through the Department of Education and public-private partnerships, to rural schools for the transportation of rural learners.
2. To establish official and formal bus routes for the transportation of rural learners.
3. To facilitate the provision of bicycles to learners as an alternative mode of transport.
4. To provide boarding and hostel facilities at urban schools where there is a large concentration of rural learners.

PRIORITY: WELFARE SERVICE PROVISION

<p>Objective 1 To ensure the functioning of effective community welfare facilities and services to address the needs of all communities.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To establish community support centers and facilities, with trained staff, to assist victims in all town areas regarding incidences of rape, child and family violence and abuse, victims of crime, substance and alcohol abuse, teenage pregnancy etc. 2. To establish a regional therapeutic center for all addicted groups and also to serve as a regional center for youth recreation and development. 3. To make adequate social workers available also in the municipality, through government and NGO's, to support reported cases and to handle the growing need of social problems. 4. To integrate welfare services that is fragmented like Steynsrus that forms part of the office of the Department of Social Development. 5. To do an analysis, in co-ordination with all role-players, why the crisis centers are not functioning and to take corrective action to ensure the functioning of existing crisis centers. 6. To re-establish the Voortrekker Hospital as crisis centre as it is already fully equipped. 7. To ensure the publishing of an information brochure regarding available resources and services available in the area pertaining to social development and facilities. 8. To create a coordinating structure for the management of all social development and facilities involving all stakeholders e.g. the Departments of Social Development, Departments of Health, community NGO's, SAPS and schools. 9. To improve the effectiveness of the Bioketlong old age home to accommodate more elderly people and cater for all their needs. 10. To establish recreation facilities for the elderly by utilizing old school hostels for senior citizens. 11. To conduct extensive awareness programmes to encourage people to take care of the elderly. 12. To utilize the job creation and poverty alleviation programmes of all departments to alleviate the high poverty levels and to address the associated social problems.(refer to poverty alleviation programme) 13. To utilize the current facility at "Huis Eden" in Kroonstad to accommodate more destitute and street people. 14. To facilitate the provision for shelters for street children in the community.
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<p>Objective 2 To facilitate the provision of an effective and accessible pension pay out system.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To create sufficient payout points throughout the region that is provided with sufficient and adequate security, shelter, shade, toilets and seating. 2. To ensure that scheduled payouts are executed according to the scheduled times and dates. 3. To split the payment of pension and social payouts to be on separate days to relief the long waiting hours because of limited days for pension payouts and to extend payout dates for rural areas. 4. To ensure the implementation of a cash flow back-up system to provide an effective service. 5. To ensure the availability of "meals-on-wheels" by NGO's at pension payout points. 6. To conduct ongoing educational programmes to educate the elderly on the system and the value of money. 7. To continuously assess the effectiveness of a practical pension pay out system in conjunction with all role players. 8. To arrange standby mobile clinics on payout days to assist pensioners. 9. To interact with Pension Payout provider to erect shelter for the pensioners.
<p>Objective 3 To ensure an effective and regular home affairs service in the entire Moqhaka region.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To create linkage with other service departments that can assist in providing basic home affairs services. 2. The Department to do more frequent and regular visits to the region and avail basic services based on a fixed schedule. 3. To establish satellite offices in outlying areas that will be able to provide basic home affairs services. The areas that are the most affected are Viljoenskroon and Steynsrus where the local communities need to travel to Kroonstad to obtain basic home affairs services. 4. To investigate the possibility of subcontracting the home affairs services to the Municipality on an agency basis. 5. To investigate the possibility to establish a home affairs office in the municipality, to address rural needs.

<p>Objective 1 To implement a municipal policing system that is affordable and effective</p>	<p>Strategies</p> <ol style="list-style-type: none">1. To do a comprehensive feasibility study, involving all possible stakeholders, to determine the necessity and affordability of a municipal policing system that will contribute to reducing and combating crime.2. To conduct community awareness and education campaigns to address vandalism and abuse of Municipal properties and to involve local communities to assist in reducing vandalism and damage of municipal property.3. To provide more advanced training to traffic officials to assist in crime prevention.4. To implement measures that will improve effective crime prevention measures within the business areas.
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<p>Objective 2</p> <p>1. To ensure the provision adequate satellite and mobile police stations and police visibility.</p> <p>2. To develop a crime prevention strategy within Moqhaka.</p>	<p>Strategies (As adopted from Moqhaka Community Mobilisation Conference declaration)</p> <p><u>Conference noted the following:</u></p> <ol style="list-style-type: none"> 1. This Local conference is the CSF initiative responding strictly to the MEC call on various occasions in the budget speech for community mobilization against crime. 2. Community mobilization, security, peace and stability, is the responsibility for all of us. 3. The lack of resources and capacity of the CPF's remained a focal point of inability to carry the crime prevention process in our communities. 4. The MEC assured us that the discussions on the above matter at national level are at advance stage to resolve those problems. 5. Crime and criminals are a source that can lead to social moral and economic decay in our community. <p><u>Community Ethos</u></p> <ol style="list-style-type: none"> 1. The pivotal role that must play in crime prevention is obligatory and constitutional. 2. The integrated approach with all committed stakeholders in fight against crime is very crucial. 3. Job creation and poverty alleviation is very key to crime prevention and its reduction. <p><u>Conference resolution</u></p> <ol style="list-style-type: none"> 1. Moral regeneration programmes with all stakeholders be developed in our Municipality to fight lawlessness and moral decay in society. 2. Re integration of ex-inmates in the society in partnership with correctional services and justice department. 3. Develop skills transfer projects in our Municipality especially for our young people in capacity building for crime prevention. 4. Formulate long and short term strategies on alcohol substance abuse parallel with illegal liquor trading programmes. 5. Establish zero tolerance on corruption in all our Municipality by vetting programmes, whistle blowing, operation pimpa and all others. 6. Ward committees should demarcate the existing sector policing in line with the Municipal demarcation for the integral crime combat planning. 7. Ward Councillors, inclusive in their "ward profile", should engage with all stakeholders to develop safety audits within their wards. 8. Police station commissioners should literally lead crime prevention programmes and oversee on the monthly assessment reports on crime reduction projects. 9. Colle4ction of the centralized data on the status of rural safety and establishment of CPF substructures in the rural communities. 10. Set up a neighbourhood watch committees with crime prevention volunteers. 11. Community Safety Forum remains the fundamental strategic tool to use in partnership with business and all stakeholders to source funding for crime prevention projects, even foreign donors patriotic to the cause. 12. further commit itself through the IDP, to put crime prevention high on its agenda even beyond the CPF's term of office. 13. Municipal Manager should oversee the dedicated department in the organizational structure diligently implement the crime prevention programmes. 14. The Executive Mayor confirms the pledge made on the launch of the CSF to take a political lead in crime prevention projects within our communities.
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PRIORITY: LAND REFORM

<p>Objective 1 To support the land reform programme of the government.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To obtain and investigate all available mechanisms, grants, programmes etc regarding land reform to acquire land. 2. To determine the need for land of emerging farmers to be established on farm land. 3. To identify land and obtain grants to obtain land for commonage and the establishment of emerging farmers. 4. To involve and encourage estate agents to form part of the programmes to establish emerging farmers. 5. To appoint a full time commonage farm manager that will be responsible for the effective management and co-ordination of the commonage including the establishment of an effective functioning commonage committee. 6. To ensure the establishment of feasible and economical agricultural units as part of the commonage that comply to set standards. 7. To liaise with the Department of Agriculture on a regular basis to ensure effective commonage management and skills development including the emerging farmers. 8. To use mechanism of Land Affairs to acquire land. 9. To fast track the LRAD
<p>Objective 2 To support and facilitate the provision of tenure to all inhabitants.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To implement the programme of the Department of Local Government and Housing to fast track into individual property ownership. 2. To apply for all available grants of the Department of Land Affairs to provide tenure to all inhabitants. 3. To investigate all available mechanisms to provide property ownership to farm workers. 4. Ownership of land by Municipality to meet 2014 deadline.

PRIORITY: DISASTER MANAGEMENT

<p>Objective 1 To make use of the disaster management centre according to disaster management Act.</p>	<p>Strategies</p> <ol style="list-style-type: none">1. To conduct a proper survey of the area in order to determine the risks and needs in the area regarding possible disaster areas.2. To conduct community awareness campaigns on prevention of disasters and to promote volunteerism.3. To recruit and train volunteers to assist with disaster management.4. To liaise with National and Provincial Departments as well as NGO's to ensure their involvement.5. To involve all Disaster Management disciplines in order to promote coordination.6. To ensure the appointment and availability of skilled full time Disaster Management officials.7. To identify and provide the necessary emergency equipment to ensure effective disaster management in the Moqhaka region.
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PRIORITY: PUBLIC TRANSPORT

<p>Objective 1 To ensure an effective functioning public transport system in the Moqhaka region.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure that taxi / bus ranks are upgraded regarding: <ul style="list-style-type: none"> - Building of ablution blocks and education of the community not to vandalize ablution blocks - Provision of refuse bins and education of the community not to litter 1. To ensure that the traffic authorities apply law enforcement on the roadworthiness of taxi's. 2. To ensure that a comprehensive public transport plan is done that will include an assessment of community needs.
<p>Objective 2 To ensure adequate taxi transport facilities and arrangements to meet the needs of the community.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To involve the community in planning and implementing strategic embarking and disembarking points in Moqhaka. 2. To negotiate with local taxi associations and to facilitate the provision of transport for rural learners and communities. 3. To implement adequate traffic calming measures where concentrated and high speed traffic movement of taxi does exist. 4. To facilitate establishment of Transport Forum.
<p>Objective 3 To ensure transport-services benefit from mining activities in Moqhaka.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To facilitate procurement of services by transport-services in mining sector in Moqhaka.

PRIORITY: ENVIRONMENT

<p>Objective 1 To develop and maintain parks and open spaces and to promote the effective greening of the area.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To ensure effective greening of the Moqhaka region and to ensure community education and awareness regarding environmental sensitivity and conservation (not to destroy the existing plants and trees). 2. To ensure adequate manpower and equipment to develop and maintain parks and open spaces. 3. To ensure the improvement of the Moqhaka municipality's environmental appearance. 4. To develop sufficient parks and open spaces in areas not provided for sport and recreational purposes. 5. To establish Environmental Committee 6. To integrate our Provincial and National Climate Change.
<p>Objective 2 To ensure the effective management of all environmental sensitive areas.</p>	<p>Strategies</p> <ol style="list-style-type: none"> 1. To educate the community through the media (radio, newspapers etc.), public meetings, community workshops etc. to enhance community participation in environmental issues. e.g. cleaning programmes 2. To facilitate the effective management of riparian and vlei areas. 3. To enforce policies and by-laws where applicable to prevent any form of pollution. 4. To ensure proper and effective awareness programmes about environmental issues.

THE END!